### PUBLIC DISCLOSURE COPY

990

# **Return of Organization Exempt From Income Tax**

OMB No. 1545-0047

2021

Open to Public Inspection

Department of the Treasury

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public. Internal Revenue Service ▶ Go to www.irs.gov/Form990 for instructions and the latest information. For the 2021 calendar year, or tax year beginning 2021, and ending ,20 22 08/01 07/31 C Name of organization NASHVILLE SYMPHONY ASSOCIATION D Employer identification number Check if applicable: Doing business as THE NASHVILLE SYMPHONY 62-0550979 Address change Number and street (or P.O. box if mail is not delivered to street address) Name change Room/suite E Telephone number 1 SYMPHONY PLACE (615) 687-6515 Initial return Final return/terminated City or town, state or province, country, and ZIP or foreign postal code NASHVILLE, TN 37201 G Gross receipts \$ 32,555,881 Amended return F Name and address of principal officer: ALAN D. VALENTINE H(a) Is this a group return for subordinates? Yes Vo Application pending SAME AS C ABOVE **H(b)** Are all subordinates included? Yes Tax-exempt status: 501(c)(3) 501(c) ( ) ◀ (insert no.) 4947(a)(1) or If "No," attach a list. See instructions. Website: ► NASHVILLESYMPHONY.ORG **H(c)** Group exemption number ▶ Form of organization: Corporation Trust Association L Year of formation: 1946 M State of legal domicile: TN Part I **Summary** Briefly describe the organization's mission or most significant activities: THE NASHVILLE SYMPHONY INSPIRES, ENTERTAINS, EDUCATES AND SERVES THROUGH MUSICAL PERFORMANCE, INNOVATION, COLLABORATION, AND Activities & Governance INCLUSION. 2 Check this box ▶ ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets. 3 Number of voting members of the governing body (Part VI, line 1a) . . . . 56 4 Number of independent voting members of the governing body (Part VI, line 1b) 4 47 5 Total number of individuals employed in calendar year 2021 (Part V, line 2a) 5 324 6 6 Total number of volunteers (estimate if necessary) . . . . . . . . . 170 7a Total unrelated business revenue from Part VIII, column (C), line 12 7a (156,882)Net unrelated business taxable income from Form 990-T, Part I, line 11 7b 0 **Prior Year Current Year** 10,262,146 8 Contributions and grants (Part VIII, line 1h). 18,577,502 Revenue 9 Program service revenue (Part VIII, line 2g) 15,000 7,409,676 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . . . . 653,959 736,953 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) . . . 1,435,573 3,206,132 12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) 12,366,678 29,930,263 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) . . . . . 0 48,130 14 Benefits paid to or for members (Part IX, column (A), line 4) . . . . 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 5,284,235 12,600,069 16a Professional fundraising fees (Part IX, column (A), line 11e) 210,164 213,400 Total fundraising expenses (Part IX, column (D), line 25) ▶ b 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 4,846,719 12,807,527 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 10,341,118 25,669,126 Revenue less expenses. Subtract line 18 from line 12 4,261,137 19 2,025,560 Assets or designation of designation of the designa **Beginning of Current Year End of Year** 20 Total assets (Part X, line 16) 100,031,908 95,225,876 21 Total liabilities (Part X, line 26) . 32,935,024 26,219,853 22 Net assets or fund balances. Subtract line 21 from line 20 67,096,884 69,006,023 Part II Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Sign Signature of officer Date Here ALAN D VALENTINE, PRESIDENT & CEO Type or print name and title Preparer's signature Print/Type preparer's name Date PTIN Check | if **Paid** 6/15/2023 AMY BELLANCA self-employed AMY BELLANCA P01572961 **Preparer** Firm's name ► CROWE LLP Firm's EIN ▶ 35-0921680 Use Only Firm's address ► 750 N ST PAUL, SUITE 850, DALLAS, TX 75201-3246 (214) 777-5200 Phone no. May the IRS discuss this return with the preparer shown above? See instructions

For Paperwork Reduction Act Notice, see the separate instructions.

✓ Yes □ No

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Part l	Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III	_ a
1	Briefly describe the organization's mission: THE NASHVILLE SYMPHONY INSPIRES, ENTERTAINS, EDUCATES AND SERVES THROUGH MUSICAL PERFORMANCE, INNOVATION, COLLABORATION, AND INCLUSION.	
	VISION: AS MIDDLE TENNESSEE CONTINUES TO GROW AND TRANSFORM, THE NASHVILLE SYMPHONY WILL BE A	
	(CONTINUED ON SCHEDULE O)	
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?	,
3	If "Yes," describe these new services on Schedule O.  Did the organization cease conducting, or make significant changes in how it conducts, any program	
•	services?	,
4	If "Yes," describe these changes on Schedule O.  Describe the organization's program service accomplishments for each of its three largest program services, as measured by	υV
	expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others the total expenses, and revenue, if any, for each program service reported.	
4a	(Code:) (Expenses \$19,005,408 including grants of \$14,130 ) (Revenue \$9,313,225 )         ARTISTIC PROGRAMMING :	_
	THE 2021/22 SEASON WAS THE NASHVILLE SYMPHONY'S 75TH ANNIVERSARY, AND THE ORCHESTRA'S FIRST	
	"FULL" "POST" PANDEMIC SEASON. LIKE MANY OTHER PERFORMING ARTS ORGANIZATIONS WORLDWIDE, THE	
	ORGANIZATION EXPERIENCED A GRADUAL COMEBACK TREND AS TENTATIVE AUDIENCES NAVIGATED THEIR COMFORT LEVEL IN ATTENDING PUBLIC EVENTS. THE 79 MUSICIANS AND MANY OF THE 49 STAFF MEMBERS WHO HAD BEEN	
	FURLOUGHED DUE TO COVID-19 RETURNED TO THE WORK FORCE IN JULY AND AUGUST OF 2021, EAGER TO	
	RETURN TO NORMAL OPERATIONS AT SCHERMERHORN SYMPHONY CENTER AND IN THE COMMUNITY.	
	DUE TO ONGOING HEALTH SAFETY CONCERNS, PROGRAMMING IN SEPTEMBER 2021 BEGAN WITH A PLAN THAT	
	ALLOWED FOR SOCIAL DISTANCING BOTH ONSTAGE AND IN THE CONCERT HALL. REPERTOIRE INCLUDED WORKS  (CONTINUED ON SCHEDULE O)	
4b	(Code:) (Expenses \$1,652,644 including grants of \$34,000 ) (Revenue \$0 )	_
	EDUCATION & COMMUNITY ENGAGEMENT PROGRAMS:	
	THE NASHVILLE SYMPHONY PROUDLY SERVES THOUSANDS OF CHILDREN AND FAMILIES EACH YEAR FROM THE	
	41-COUNTY MIDDLE TENNESSEE REGION, BOTH AT SCHERMERHORN SYMPHONY CENTER AND IN LOCAL SCHOOLS AND	
	COMMUNITY GATHERING SPACES ACROSS THE REGION. THE SYMPHONY WORKS TO OFFER INTEGRATED SUPPORT ACROSS A NUMBER OF PROGRAMS FOR CHILDREN WITH AUTISM AND/OR OTHER SENSORY SENSITIVITIES.	
	INCLUDING FLEXIBLE AND ACCESSIBLE SEATING, CLOSED CAPTIONING, QUIET SPACES, TRAINED STAFF AND	
	ADDITIONAL RESOURCES. EDUCATION AND COMMUNITY PROGRAMMING HIGHLIGHTS INCLUDE:	
	YOUNG PEOPLE'S CONCERTS ARE LIVE ORCHESTRA PERFORMANCES AT SCHERMERHORN SYMPHONY CENTER, WITH	
	AGE-APPROPRIATE PROGRAMMING AND ACCOMPANYING CURRICULUM AND LESSON PLANS FOR TEACHERS TIED TO	
4c	(CONTINUED ON SCHEDULE O) (Code: ) (Expenses \$ including grants of \$ ) (Revenue \$ )	_
	, (Diponese V	
4d	Other program services (Describe on Schedule O.) (Expenses \$ including grants of \$ ) (Revenue \$ )	
<b>4</b> e	Total program service expenses > 20.658.052	_

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#### Part IV **Checklist of Required Schedules**

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	~	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	~	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If</i> "Yes," complete Schedule C, Part I	3		~
4	<b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," <i>complete Schedule C, Part II</i>	4		~
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		~
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		~
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If</i> "Yes," <i>complete Schedule D, Part II</i>	7		~
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		~
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If</i> "Yes," <i>complete Schedule D, Part IV</i>	9		v
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If</i> "Yes," <i>complete Schedule D, Part V</i>	10	~	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X, as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	~	
b	Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	~	
С	Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII </i>	11c		~
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>	11d		~
e f	Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i> Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	11e	·	<i>V</i>
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	~	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		~
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		~
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		~
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV.</i>	14b		~
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>	15		~
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV.	16		~
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I.</i> See instructions	17	~	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18	~	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		~
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		~
b 21	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?  Did the organization report more than \$5,000 of grants or other assistance to any democracy organization or	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	<b>v</b>	

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Part	V Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		>
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	_	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25a	24a		/
c b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year	24b		
	to defease any tax-exempt bonds?	24c		
d 25a	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	24d 25a		·
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I			
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i>	25b		<b>✓</b>
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these	26		
28	persons? If "Yes," complete Schedule L, Part III	27	✓	
а	Part IV, instructions for applicable filing thresholds, conditions, and exceptions):  A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		~
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		~
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If "Yes," complete Schedule L, Part IV	28c		~
29 30	Did the organization receive more than \$25,000 in non-cash contributions? <i>If</i> "Yes," <i>complete Schedule M</i> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If</i> "Yes," <i>complete Schedule M</i>	30		> >
31 32	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	31		>
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	32		\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	33	_	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	34 35a	~	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	~	
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2 </i>	36		~
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		~
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? <b>Note:</b> All Form 990 filers are required to complete Schedule O	38	~	
Part	V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V		Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable   1a   93			
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and			
	reportable gaming (gambling) winnings to prize winners?	1c	~	

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OIIII 33				rage <b>U</b>
Part	V Statements Regarding Other IRS Filings and Tax Compliance (continued)		Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 324			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? .	2b	~	
	<b>Note:</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	~	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O .	3b	~	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		,
b	If "Yes," enter the name of the foreign country ▶			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		~
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		~
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		,
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or	- Ou		<u> </u>
	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a	1	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	~	
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c		1
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		~
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? .	7f		~
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	<b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the			
•	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b			
11	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders			
a b	Gross income from other sources. (Do not net amounts due or paid to other sources			
D				
12a	against amounts due or received from them.)	12a		
		12a		
b 12	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13		120		
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
b	<b>Note:</b> See the instructions for additional information the organization must report on Schedule O. Enter the amount of reserves the organization is required to maintain by the states in which			
D				
_	- · · · · · · · · · · · · · · · · · · ·			
C 1/12		14a		~
14a				_
b 15	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O.	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or	٠		ار. ا
	excess parachute payment(s) during the year?	15		~
	If "Yes," see the instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		~
4-	If "Yes," complete Form 4720, Schedule O.			
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any			
	activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17		
	If "Yes," complete Form 6069.			

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Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Section A. Governing Body and Management No Yes 1a Enter the number of voting members of the governing body at the end of the tax year . . . 56 1a If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. Enter the number of voting members included on line 1a, above, who are independent . 47 1b 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with 2 1 Did the organization delegate control over management duties customarily performed by or under the direct 3 supervision of officers, directors, trustees, or key employees to a management company or other person? . 3 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 4 5 Did the organization become aware during the year of a significant diversion of the organization's assets? . 5 6 6 Did the organization have members, stockholders, or other persons who had the power to elect or appoint 7a Are any governance decisions of the organization reserved to (or subject to approval by) members, 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 8a Each committee with authority to act on behalf of the governing body? 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O . . . . . 9 Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No **10a** Did the organization have local chapters, branches, or affiliates? 10a If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a **b** Describe on Schedule O the process, if any, used by the organization to review this Form 990. **12a** Did the organization have a written conflict of interest policy? *If "No," go to line 13* 12a Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," 12c 13 Did the organization have a written whistleblower policy? . . . . . . . . . . . . 13 Did the organization have a written document retention and destruction policy? 14 14 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official . . . 15a 15b If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶ TN 17 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c) 18 (3)s only) available for public inspection. Indicate how you made these available. Check all that apply. Own website Another's website ✓ Upon request Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, 19 and financial statements available to the public during the tax year. 20 State the name, address, and telephone number of the person who possesses the organization's books and records ▶ KAREN WARREN, 1 SYMPHONY PLACE, NASHVILLE, TN 37201, (615) 687-6516

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# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

				(0	C)					
(A)	(B)	ļ , .			ition			(D)	(E)	(F)
Name and title	Average		(do not check more than box, unless person is bo					Reportable	Reportable	Estimated amount
	hours per week					or/trust	tee)	compensation from the	compensation from related	of other compensation
	(list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/ 1099-MISC/ 1099-NEC)	organizations (W-2/ 1099-MISC/ 1099-NEC)	from the organization and related organizations
(1) GIANCARLO GUERERRO	40.0									
MUSIC DIRECTOR	0.0				~			362,042	0	21,573
(2) ALAN D. VALENTINE	40.0									
PRESIDENT & CEO	0.0	~		~				298,937	0	18,246
(3) JONATHAN NORRIS	40.0									
VP OF DEVELOPMENT	0.0					~		141,315	0	5,000
(4) JONATHAN MARX	40.0									
C00	0.0			~				134,593	0	11,074
(5) JUN IWASAKI	40.0									
CONCERTMASTER	0.0					~		123,686	0	12,715
(6) ERIC SWARTZ	40.0									
VP OF VENUE MANAGEMENT	0.0					~		100,895	0	6,542
(7) GERALD GREER	40.0									
DIRECTOR/MUSICIAN (SEE SCHEDULE O)	0.0	~						56,992	0	12,028
(8) JOEL REIST	40.0									
DIRECTOR/MUSICIAN (SEE SCHEDULE O)	0.0	~						51,365	0	12,217
(9) CHRISTOPHER FARRELL	40.0									
DIRECTOR/MUSICIAN (SEE SCHEDULE O)	0.0	~						55,046	0	10,731
(10) MICHELLE COLLINS	40.0									
DIRECTOR/MUSICIAN (SEE SCHEDULE O)	0.0	~						50,364	0	10,362
(11) LAURA ROSS	40.0									
DIRECTOR/MUSICIAN (SEE SCHEDULE O)	0.0	~						48,542	0	10,631
(12) STEVEN BROWN	40.0									
DIRECTOR (UNTIL MARCH 2022)/MUSICIAN (SEE SCHEDULE O)	0.0	~						22,090	0	5,205
(13) MARYE WALKER LEWIS	40.0									
CFO CONSULTANT	0.0			~				126,160	0	281
(14) PAMELA L. CARTER	1.0									
BOARD CHAIR	0.0	~		~				0	0	0

Form **990** (2021)

Form 990 (2021)

Part	VII Section A. Officers, Directors,	Trustees,	Key I	Em	plo	yee	s, an	d F	lighest Compe	ensated Emplo	yees (cc	ntin	ued)
	(A) Name and title	(B) Average hours per week	box,	unles	Pos neck ss pe	ersor	e than on the tor/trust	n an	(D)  Reportable compensation from the	(E)  Reportable compensation from related	Estimate of c	ther	
		(list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/ 1099-MISC/ 1099-NEC)		compe fron organiza related org	n the ation a	ınd
	FR. DEXTER S. BREWER	1.0											
	D VICE-CHAIR (UNTIL JUNE 2022)	0.0	~		~				0	0			0
	ORRIN HENRY INGRAM, III	1.0			١.								_
	ETARY	0.0	~		~				0	0			0
32	ROBERT DUNCAN OLSEN SURER	1.0	_		,				0	0			0
	DR. MARK D. PEACOCK	1.0							0	0			
J	DIATE PAST CHAIR	0.0	_		~				0	0			0
	MARY CAVARRA	1.0			Ė								
32	D CHAIR-ELECT	0.0	~		~				0	0			0
(20)	ANDREW GIACOBONE	1.0											
DIREC	CTOR	0.0	~						0	0			0
(21)	ANDY MILLER	1.0											
DIREC	CTOR/ CHORUS PRESIDENT	0.0	~						0	0			0
(22)	ANNE NEFF, M.D.	1.0											
DIREC	CTOR	0.0	~						0	0			0
	ANTHONY GIARRATANA	1.0											
DIREC		0.0	~						0	0			0
	BETSY WILLS	1.0											
DIREC		0.0	~						0	0			0
(25)	(SEE STATEMENT)		-										
	Subtotal		<u> </u>	١	١			<b></b>	1,572,027	0		136	6,605
С	Total from continuation sheets to Part	VII, Section	n A					<b>•</b>	0	0			0
d								<b></b>	1,572,027	0		136	6,605
2	Total number of individuals (including bur reportable compensation from the organ	t not limited					above	e) w	ho received mor	e than \$100,000	of		
												/es	No
3	Did the organization list any <b>former</b> employee on line 1a? <i>If</i> "Yes," complete										3		~
4	For any individual listed on line 1a, is the organization and related organizations	greater th	an \$1	150,	,000	)? /	f "Ye	s,"	complete Sche	dule J for such			
	individual										4	~	
5	Did any person listed on line 1a receive of for services rendered to the organization										5		~
Secti	on B. Independent Contractors									-			
1	Complete this table for your five high	nest comp	ensate	ed	ind	epe	ndent	CC	ontractors that i	received more	than \$10	00,00	0 of

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
BENNETT DIRECT, P.O. BOX 0015, MILWAUKEE, WI 53201-0015	PROFESSIONAL TELEFUNDING	210,406
COMMUNITY COUNSELING SERVICE, PO BOX 824885, PHILADELPHIA, PA 19182-4885	CAMPAIGN CONSULTING	170,000
ALLIED UNIVERSAL SECURITY SERVICES, P.O. BOX 828854, PHILADELPHIA, PA 19182	SECURITY SERVICE	153,933
OPUS 3 ARTISTS, 470 PARK AVENUE SOUTH, 9TH FL NORTH, NEW YORK, NY 10016	ARTIST AGENCY	150,000
ITZHAK PERLMAN, 19 WEST 69TH STREET, #601, NEW YORK, NY 10023	ARTIST	150,000
2 Total number of independent contractors (including but not limited to		
received more than \$100,000 of compensation from the organization ▶	10	

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# Part VIII Statement of Revenue

		Check if Schedule	Осо	ntains a re	spor	se or note to an	y line in this Pa	rt VIII		🗆
							<b>(A)</b> Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512–514
is,	1a	Federated campaign	ns .		1a					
Contributions, Gifts, Grants, and Other Similar Amounts	b	Membership dues			1b	5,250				
ي ق	С	Fundraising events			1c	1,471,886				
rs,	d	Related organizations 1d								
اعًا ق	е	Government grants	(cont	ributions)	1e	10,047,183				
ns, Sir	f	All other contribution	ns, git	fts, grants,						
itio er		and similar amounts no	ot incl	uded above	1f	7,053,183				
혈된	g	Noncash contribution								
בן קבו ס		lines 1a-1f			1g	\$				
<u>a</u> Ω	h	Total. Add lines 1a-	-1f .			▶	18,577,502			
_						Business Code				
<u>i</u>	2a	TICKET SALES				711190	7,343,176	7,343,176		
e S	b	ORCHESTRA FEES				711190	66,500	66,500		
o S	С									
gram Ser Revenue	d									
Program Service Revenue	е									
₫	f	All other program se					0	0	0	0
	<u>g</u> _	Total. Add lines 2a-					7,409,676			
	3	Investment income other similar amount	•	•			244.027			244.027
	4	Income from investn	-				314,627			314,627
	4 5	<b>5</b>			•					
	3	noyanies		(i) Rea		(ii) Personal				
	6a	Gross rents	6a	- ''	5,344	```				
	b	Less: rental expenses	6b		7,337					
	C	Rental income or (loss)	6c		1,993)					
	d	Net rental income of					(231,993)		(231,993)	
	7a	Gross amount from	(	(i) Securit		(ii) Other	, ,			
		sales of assets		4.44	0.440	4.004				
		other than inventory	7a	1,41	6,416	4,801				
ē	b	Less: cost or other basis								
en		and sales expenses .	7b	99	7,746	1,145				
Revenue	С	Gain or (loss)	7с	41	8,670	3,656				
	d	Net gain or (loss)				▶	422,326		422	421,904
Other	8a	Gross income from								
0		events (not including		1,471,886						
		of contributions rep 1c). See Part IV, line			0-	420,000				
	L	•			8a	130,699 670,812				
		Less: direct expense Net income or (loss)			8b		(540,113)			(540,113)
	с 9а	Gross income f			y eve	ents 🕨	(340,113)			(540,113)
	- Cu	activities. See Part I			9a					
	b	Less: direct expense			9b					
	c	Net income or (loss)				es <b>&gt;</b>				
	10a	Gross sales of in	nvent	ory, less						
		returns and allowand	ces		10a	434,555				
	b	Less: cost of goods	sold		10b	108,578				
	С	Net income or (loss)	from	sales of ir	vento	ory <b>&gt;</b>	325,977	251,288	74,689	
<u>s</u> n						Business Code				
eo ne	11a	TICKET HANDLING CH			EES	711190	1,639,634	1,639,634		
lan en	b	ARTIST MERCH COM				711190	12,627	12,627		
scellaneo Revenue	С	GAIN ON EXTINGU	ISHM	IENT OF DI	EBT	900099	2,000,000			2,000,000
Miscellaneous Revenue	d	All other revenue					0 050 001	0	0	0
	e	Total revenue See				•	3,652,261 29,930,263	9,313,225	(156,882)	0.400.440
	12	Total revenue. See	แเรเท	uctions .		🗩 🛭	Z9,93U,Z03	J,J13,ZZ5	(100,002)	2,196,418

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## Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a response				
Do no					(D)
	ot include amounts reported on lines 6b, 7b, o, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	Fundraising
1	Grants and other assistance to domestic organizations		expenses	general expenses	expenses
•	and domestic governments. See Part IV, line 21 .	44,130	44,130		
2	Grants and other assistance to domestic	44,130	44,130		
	individuals. See Part IV, line 22	4,000	4,000		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 5	Benefits paid to or for members	1,553,206	951,191	602,015	
6	Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	9,121,696	8,081,516	355,733	684,447
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	514,855	490,499	17,612	6,744
9	Other employee benefits	630,824	552,719	51,479	26,626
10	Payroll taxes	779,488	672,488	56,041	50,959
11	Fees for services (nonemployees):				
а	Management				
b	Legal	40,028		40,028	
С	Accounting	54,996		54,996	
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17	213,400			213,400
f	Investment management fees	135,395		135,395	
g	Other. (If line 11g amount exceeds 10% of line 25, column				
	(A), amount, list line 11g expenses on Schedule O.) .	4,465,140	3,756,164	204,826	504,150
12	Advertising and promotion	626,783	626,783		
13	Office expenses	239,589	96,568	52,008	91,013
14	Information technology	334,339	41,154	293,185	
15	Royalties				
16	Occupancy	996,046	986,295	9,751	
17	Travel	395,504	386,808	546	8,150
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	,	,		<u> </u>
19	Conferences, conventions, and meetings .	26,093	11,742	9,927	4,424
20	Interest	575,055	575,055		
21	Payments to affiliates				
22	Depreciation, depletion, and amortization .	2,219,069	1,801,633	279,682	137,754
23	Insurance	372,097	169,446	202,651	
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
а	REPAIRS & MAINTENANCE	622,923	622,923		
b	CONCERT PRODUCTION	308,377	308,377		
C	EVENT COVID COMPLIANCE	302,931	,	302,931	
d	BANK CHARGES	243,354		243,354	
e	All other expenses	849,808	478,561	205,284	165,963
25	Total functional expenses. Add lines 1 through 24e	25,669,126	20,658,052	3,117,444	1,893,630
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ ☐ if following SOP 98-2 (ASC 958-720)	-,,-	1,555,502		5 <b>990</b> (2001)

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Part X Balance Sheet

4 Accounts receivable, net 5 Loans and other receivables from any current or former officer, director, trusteek, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(f)), and persons described in section 4958(c)(3)(B) 7 Notes and loans receivable, net 8 Inventories for sale or use 1112,640 8 \$53,733 9 Prepaid expenses and deferred charges 10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D 10b 80,369,913 10c 67,614,527 11 Investments—publicly traded securities 12 Investments—publicly traded securities 13 Investments—program-related. See Part IV, line 11 14 Intangible assets 12 Investments—program-related. See Part IV, line 11 15 Other assets. See Part IV, line 11 16 Total assets. See Part IV, line 11 17 Accounts payable and accrued expenses 18 Grants payable 19 Deferred revenue 20 Tax-exempt bond liabilities 21 Escrow or custodial account liability. Complete Part IV of Schedule D 22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 23 Secured mortgages and notes payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities (including federal income tax, payables to related third parties 26 Total liabilities. Add lines 17 through 25 and complete lines 27, 28, 32, and 33. 27 Net assets without donor restrictions 30 Capital stock or trust principal, or current funds 31 Capital stock or trust principal, or current funds 32 Capital stock or trust principal, or current funds 32 Capital stock or trust principal, or current funds 32 Capital stock or trust principal, or current funds 33 Capital stock or trust principal, or current funds 34 Capital stock or trust principal, or current funds 35 Capital stock or tr			Check if Schedule O contains a response or	note	to any line in this Par	tX		🔲
2 Savings and temporary cash investments								
3		1	Cash—non-interest-bearing			8,307,961	1	1,274,301
4 Accounts receivable, net 5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) 7 Notes and loans receivable, net 7 Notes and loans receivable, net 8 Inventories for sale or use 9 Prepaid expenses and deferred charges 10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D 11 Investments—publicly traded securities 12 Investments—publicly traded securities 13 Investments—publicly traded securities 14 Intrangible assets 15 Other assets. See Part IV, line 11 16 Total assets. See Part IV, line 11 17 Accounts payable and accrued expenses 18 Grants payable 19 Deferred revenue 10 See Part IV of Schedule D 20 Tax-exempt bond liabilities 21 Escrow or custodial account liability. Complete Part IV of Schedule D 21 Loans and other payable to unrelated third parties 22 Unsecured notes and loans payable to unrelated third parties 23 Unsecured notes and loans payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities on included on lines 17–24). Complete Part X of Schedule D 26 Total liabilities. Add lines 17 through 25 26 26 26,219,853		2	Savings and temporary cash investments		[	3,498,288	2	9,896,702
5		3	Pledges and grants receivable, net		[	2,668,040	3	2,991,204
trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		4				626,083	4	403,676
6 Loans and other receivables from other disqualified persons (as defined under section 4958(p(1)), and persons described in section 4958(c)(3)(B) . 0 6 0 0 7 7 8 8 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		5	trustee, key employee, creator or founder, subst	contributor, or 35%	0	5	0	
7		6	Loans and other receivables from other disqua	lified <sub>I</sub>	persons (as defined			
112,640   8   53,733   9   Prepaid expenses and deferred charges   437,093   9   642,949   10a   Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D   10a   147,984,440   10b   80,369,913   69,925,827   10c   67,614,527   11   Investments — publicly traded securities   3,308,105   11   3,055,668   12   Investments — other securities. See Part IV, line 11   11,147,871   12   9,293,116   13   Investments — program-related. See Part IV, line 11   0   13   0   14   14   15   Other assets. See Part IV, line 11   0   15   0   15   0   16   Total assets. Add lines 1 through 15 (must equal line 33)   100,031,908   16   95,225,876   17   Accounts payable and accrued expenses   2,018,405   17   2,171,452   18   Grants payable   18   19   Deferred revenue   8,916,619   19   4,048,401   20   Tax-exempt bond liabilities   20   21   Escrow or custodial account liability. Complete Part IV of Schedule D   22   Loans and other payables to any current or former officer, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons   20,000,000   22   20,000,000   23   20,000,000   24   0   0   0   0   0   0   0   0   0	(n	7				0	_	0
10a	šets				-	112 640	-	53 733
10a	Ass					<u> </u>		
11   Investments - publicly traded securities   3,308,105   11   3,055,668   12   Investments - other securities. See Part IV, line 11   11,147,871   12   9,293,116   13   Investments - program-related. See Part IV, line 11   0   13   0   14   Intangible assets   14   15   Other assets. See Part IV, line 11   0   15   0   0   15   0   0   16   Total assets. Add lines 1 through 15 (must equal line 33)   100,031,908   16   95,225,876   17   Accounts payable and accrued expenses   2,018,405   17   2,171,452   18   Grants payable   18   19   Deferred revenue   18   8,916,619   19   4,048,401   20   Tax-exempt bond liabilities   20   21   Escrow or custodial account liability. Complete Part IV of Schedule D   21   22   Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons   20,000,000   22   20,000,000   23   Secured mortgages and notes payable to unrelated third parties   2,000,000   24   0   0   0   0   0   0   0   0   0	•	_	Land, buildings, and equipment: cost or other			407,000	9	042,343
12   Investments—other securities. See Part IV, line 11   11,147,871   12   9,293,116   13   Investments—program-related. See Part IV, line 11   0   13   0   0   14   Intangible assets   14   15   Other assets. See Part IV, line 11   0   0   15   0   0   16   Total assets. Add lines 1 through 15 (must equal line 33)   100,031,908   16   95,225,876   17   Accounts payable and accrued expenses   2,018,405   17   2,171,452   18   Grants payable   18   19   Deferred revenue   8,916,619   19   4,048,401   20   Tax-exempt bond liabilities   20   21   Escrow or custodial account liability. Complete Part IV of Schedule D   21   22   Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons   20,000,000   22   20,000,000   23   20,000,000   24   0   0   0   0   0   0   0   0   0		b	Less: accumulated depreciation	10b	80,369,913	69,925,827	10c	67,614,527
13   Investments—program-related. See Part IV, line 11		11	Investments—publicly traded securities			3,308,105	11	3,055,668
Intangible assets		12	Investments - other securities. See Part IV, line 1	11 .	[	11,147,871	12	9,293,116
15 Other assets. See Part IV, line 11		13	Investments-program-related. See Part IV, line	11 .	[	0	13	0
16 Total assets. Add lines 1 through 15 (must equal line 33)		14	Intangible assets		[		14	
17 Accounts payable and accrued expenses		15	Other assets. See Part IV, line 11		[	0	15	0
17 Accounts payable and accrued expenses		16	Total assets. Add lines 1 through 15 (must equa	al line	33) [	100,031,908	16	95,225,876
Deferred revenue		17				2,018,405	17	2,171,452
Tax-exempt bond liabilities		18	Grants payable	[		18		
Escrow or custodial account liability. Complete Part IV of Schedule D.  Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		19	Deferred revenue	[	8,916,619	19	4,048,401	
Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		20	Tax-exempt bond liabilities		[		20	
trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		21	Escrow or custodial account liability. Complete F	Part IV	of Schedule D		21	
Unsecured notes and loans payable to unrelated third parties	ilities	22	trustee, key employee, creator or founder, subst	contributor, or 35%				
Unsecured notes and loans payable to unrelated third parties	iab			-	_	20,000,000		20,000,000
Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X of Schedule D	_				· · · · · · · · · · · · · · · · · · ·		_	
parties, and other liabilities not included on lines 17–24). Complete Part X of Schedule D						2,000,000	24	0
<b>26 Total liabilities.</b> Add lines 17 through 25		25	parties, and other liabilities not included on lines	17–2	4). Complete Part X			
							_	
Organizations that follow FASB ASC 958, check here and complete lines 27, 28, 32, and 33.  Net assets without donor restrictions		26				32,935,024	26	26,219,853
Net assets without donor restrictions	Seou			ck he	re ▶ ☑			
28 Net assets with donor restrictions	<u>a</u>	27	Net assets without donor restrictions			60,285,379	27	62,876,230
Organizations that do not follow FASB ASC 958, check here  and complete lines 29 through 33.  Capital stock or trust principal, or current funds	B	28				6,811,505	28	6,129,793
29 Capital stock or trust principal, or current funds	Fund			58, ch	eck here ► □			
2	ō	29	Capital stock or trust principal, or current funds				29	
👸   30 Paid-in or capital surplus, or land, building, or equipment fund   30	ets	30					30	
31 Retained earnings, endowment, accumulated income, or other funds	SS							
32 Total net assets or fund balances	λA					67,096,884		69,006,023
33 Total liabilities and net assets/fund balances	Ž							95,225,876

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Part	XI Reconciliation of Net Assets						
	Check if Schedule O contains a response or note to any line in this Part XI				~		
1	Total revenue (must equal Part VIII, column (A), line 12)	1		29,93	0,263		
2	Total expenses (must equal Part IX, column (A), line 25)	2		25,66	9,126		
3	Revenue less expenses. Subtract line 2 from line 1	3		4,26	1,137		
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4		67,09	6,884		
5	Net unrealized gains (losses) on investments	5		(2,267	<u>',117)</u>		
6	Donated services and use of facilities	6					
7	Investment expenses	7					
8	Prior period adjustments	8					
9	Other changes in net assets or fund balances (explain on Schedule O)	9		(84	,881)		
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line						
	32, column (B))	10		69,00	6,023		
Part	XII Financial Statements and Reporting				_		
	Check if Schedule O contains a response or note to any line in this Part XII				Ц		
				Yes	No		
1	Accounting method used to prepare the Form 990: Cash Accrual Other	مامام					
	If the organization changed its method of accounting from a prior year or checked "Other," ex Schedule O.	фіант	OII				
•							
2a					~		
	If "Yes," check a box below to indicate whether the financial statements for the year were cor reviewed on a separate basis, consolidated basis, or both:	npilea	or				
	•						
	Separate basis Consolidated basis Both consolidated and separate basis		Oh	~			
b	Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audi	 tod on	2b	•			
	separate basis, consolidated basis, or both:	teu on	ı a				
	Separate basis Consolidated basis Both consolidated and separate basis						
c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for over	ersiaht	of				
·	the audit, review, or compilation of its financial statements and selection of an independent accounts			v			
	If the organization changed either its oversight process or selection process during the tax year, e						
	Schedule O.	крішіі					
За	As a result of a federal award, was the organization required to undergo an audit or audits as set fo	rth in t	he				
	Single Audit Act and OMB Circular A-133?		3a	\ \ \ \ \			
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not und	lerao t					
-	required audit or audits, explain why on Schedule O and describe any steps taken to undergo such a	_		\ \ \			
			For	n <b>990</b>	(2021)		

(A) Name and Title	(B) Average hours	ırs (Ch		(C) Position neck all that apply)				(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other
	per week (list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(25) BRENDA P. GRIFFIN	1.0	/						0	0	0
DIRECTOR	0.0	•								
(26) CAROL DANIELS	1.0	1						0	0	0
DIRECTOR	0.0									
(27) CAROLYN S. WENZEL	1.0	1						0	0	0
DIRECTOR	0.0									
(28) CYNTHIA CLARK MATTHEWS		1						0	0	0
DIRECTOR	0.0									
(29) DR. E. KELLEY SANFORD	1.0	1						0	0	0
DIRECTOR	0.0									
(30) DR. JANICE RILEY-BURT		1						0	0	0
DIRECTOR	0.0 1.0									
(31) DR. LORENZO F CANDELARIA		1						0	0	0
DIRECTOR (32) EDMUND JACKSON, PHD	0.0 1.0									
		<b>√</b>						0	0	0
DIRECTOR (33) EDWARD A. GOODRICH	0.0 1.0									
DIRECTOR		<b>√</b>						0	0	0
(34) EMILY HUMPHREYS	1.0									
DIRECTOR		✓						0	0	0
(35) FREDRIK ANTOINE SAVAGE	1.0									
DIRECTOR	0.0	<b>✓</b>						0	0	0
(36) GAIL CARR WILLIAMS	1.0									
DIRECTOR	0.0	<b>V</b>						0	0	0
(37) GEORGE R. LEE, III	1.0									
DIRECTOR	0.0	<b>✓</b>						0	0	0
(38) JACQUELINE THOMAS	1.0	/								
DIRECTOR	0.0	<b>V</b>						0	0	0
(39) JAMES TODD	1.0	/						0		
DIRECTOR	0.0	•						0	0	0
(40) JEANIE RITTENBERRY	1.0	./						0	0	0
DIRECTOR	0.0	•						0	0	0
(41) JEREMIE PAPIN	1.0	1						0	0	0
DIRECTOR	0.0	•						U	0	0
(42) KARL SPRULES	1.0	1						0	0	0
DIRECTOR	0.0	•						V	0	0
(43) KEITH B. DAVIS	1.0	/						0	0	0
DIRECTOR (UNTIL MARCH 2022)	0.0	•						· ·	<u> </u>	0
(44) LAURA COVINGTON KIMBRELL	1.0	1						0	0	0
DIRECTOR	0.0							, and the second		

(A) Name and Title	(B) Average hours		(Ch	C) Po	osition	<b>1</b>		(D) Reportable	(E) Reportable	(F) Estimated
	per week (list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	compensation from the organization (W-2/1099-MISC)	compensation from related organizations (W-2/1099-MISC)	amount of other compensation from the organization and related organizations
(45) MANUEL DELGADO	1.0	1						0	0	0
DIRECTOR	0.0									
(46) MARK TILLINGER		1						0	0	0
DIRECTOR	0.0									
(47) MARTHA R. INGRAM		1						0	0	0
DIRECTOR	1.0									
(48) MELINDA BALSER		1						0	0	0
DIRECTOR  (49) MICHAEL SPOSATO	1.0									
		1						0	0	0
DIRECTOR (50) MICHAEL W. HAYES	0.0									
		<b>√</b>						0	0	0
DIRECTOR (51) NATALIE EDWARDS	1.0									
DIRECTOR		✓						0	0	0
(52) PATRICK MURPHY	1.0									
DIRECTOR	0.0	<b>√</b>						0	0	0
(53) PERI WIDENER	1.0									
DIRECTOR	0.0	✓						0	0	0
(54) PHYLANICE NASHE, J.D.	1.0									
DIRECTOR	0.0	<b>√</b>						0	0	0
(55) RICHARD L. MILLER	1.0	,								
DIRECTOR	0.0	<b>V</b>						0	0	0
(56) RODNEY ESSIG	1.0	,								
DIRECTOR	0.0	<b>V</b>						0	0	0
(57) SAMANTHA BRESKE	1.0	,								
DIRECTOR	0.0	<b>V</b>						0	0	0
(58) SANDRA LIPMAN	1.0	/								
DIRECTOR	0.0	•						0	0	0
(59) SHIRLEY ZEITLIN	1.0	./						0	0	0
DIRECTOR	0.0	٧						0	0	0
(60) TERESA MOSLEY SEBASTIAN	1.0	1						0	0	0
DIRECTOR	0.0	•						0	0	0
(61) TRAVIS VINCENT DUNN	1.0	1						0	0	0
DIRECTOR	0.0	•						0		U
(62) VICKI HORNE	1.0	1						0	0	0
DIRECTOR	0.0	•						0	0	
(63) VICTORIA LAUGHLIN MCCLUGGAGE	1.0	1						0	0	0
DIRECTOR	0.0									
(64) VICTORIA PAO	1.0	/						0	0	0
DIRECTOR	0.0							Ŭ		
(65) W. BRANTLEY PHILLIPS, JR.	1.0	1						0	0	0
DIRECTOR	0.0							Ů	, and the second	Ŭ

(A) Name and Title	(B) Average hours per week		( (Ch	C) Po	ositior that ap	า ply)		(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other
	(list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(66) WILLIAM JONES, JR.	1.0	/						0	0	0
DIRECTOR	0.0	•						0	U	0
(67) WINSTON JUSTICE	1.0	1						0	0	0
DIRECTOR	0.0	•						0	U	

# SCHEDULE A (Form 990)

Department of the Treasury Internal Revenue Service

## **Public Charity Status and Public Support**

OMB No. 1545-0047

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Attach to Form 990 or Form 990-E∠.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Name of the organization
NASHVILLE SYMPHONY ASSOCIATION

Employer identification number 62-0550979

							02 00.		
Par	tΙ	Reason for Public Cha	rity Status. (All	l organizations mus	t comple	ete this p	oart.) See instruction	ons.	
The c	rgani	zation is not a private founda	tion because it i	s: (For lines 1 through	12, che	ck only or	ne box.)		
1	$\square$ A	church, convention of church	hes, or associati	on of churches descri	ibed in <b>s</b> e	ection 17	0(b)(1)(A)(i).		
2	$\square$ A	school described in section	170(b)(1)(A)(ii).	(Attach Schedule E (F	orm 990)	.)			
3		hospital or a cooperative hospital					I)(A)(iii).		
4		medical research organization						(iii). Er	iter the
-	— h	ospital's name, city, and state	e:	·					
5	ПΔ	n organization operated for	the benefit of a	college or university	owned c	r operate	ed by a government	al unit	described in
		ection 170(b)(1)(A)(iv). (Com		conogo or arrivoronly	OWIIOG C	л ороган	od by a government	ai aiii	docombod in
6		federal, state, or local govern	•	montal unit docaribad	l in coeti	on 170/h)	/4\/A\/ <sub>4</sub> \		
7			•					tho o	ranaral public
'	An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.)								
_				•	<b>.</b>				
8	_	community trust described in							
9		n agricultural research organi							
		university or a non-land-gra	nt college of agr	iculture (see instruction	ons). Ente	er the nan	ne, city, and state of	the co	ollege or
		niversity:							
10	Ľ A	n organization that normally i	receives (1) more	than 331/3% of its su	pport fro	m contrib	outions, membership	fees,	and gross
	re Si	ceipts from activities related upport from gross investment	to its exempt in	related business taxal	nam exc	epuons, a ne (less s	and (2) no more man	husine	% OF ILS
	a	equired by the organization a	fter June 30, 197	75. See <b>section 509(a</b>	a)(2). (Co	mplete Pa	art III.)	Duoini	30000
11	$\square$ A	n organization organized and	operated exclus	sively to test for public	c safety.	See <b>sect</b>	ion 509(a)(4).		
12	$\square$ A	n organization organized and	operated exclusi	vely for the benefit of,	to perfor	m the fur	ctions of, or to carry	out th	e purposes of
		ne or more publicly supported							
	th	e box on lines 12a through 12	2d that describes	the type of supporting	g organiza	ation and	complete lines 12e,	12f, an	d 12g.
а		Type I. A supporting organ	ization operated	L supervised, or contr	olled by	its suppo	rted organization(s).	typica	IIv by aivina
_		the supported organization	•		•		• • • • • • • • • • • • • • • • • • • •		, , , ,
		supporting organization. Y							
b		Type II. A supporting organ		· ·			supported organizati	on(c)	by baying
D		control or management of							
		organization(s). You must				persons	that control of man	age in	e supported
_		Type III functionally integ	-	·		onnoctio	a with and functions	ally int	aratad with
С		its supported organization(						any mi	egrated with,
	_			•		-			
d		Type III non-functionally i							
		that is not functionally integ						d an a	ttentiveness
		requirement (see instructio	ns). You must c	omplete Part IV, Sec	tions A	and D, ar	ia Part V.		
е		Check this box if the organ						e II, Ty	pe III
		functionally integrated, or 7	• •			•			
f		er the number of supported o							
g	Pro	vide the following information	n about the supp	orted organization(s).					
	(i) Naı	me of supported organization	(ii) EIN	(iii) Type of organization		organization	(v) Amount of monetary		) Amount of
				(described on lines 1–10 above (see instructions))		ur governing ment?	support (see instructions)		r support (see structions)
				above (see instructions))			instructions)	"	istructions)
					Yes	No			
/A)									
(A)									
/D\									
(B)									
<b></b>									
(C)									
(D)									
(E)									
Total	l								

62-0550979

Schedule A (Form 990) 2021 Page 2

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) ▶ (a) 2017 **(b)** 2018 (c) 2019 (d) 2020 (e) 2021 (f) Total Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") . . . Tax revenues levied for the organization's benefit and either paid to or expended on its behalf . . . . The value of services or facilities furnished by a governmental unit to the organization without charge . . . . Total. Add lines 1 through 3. . . . 4 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) . . . . **Public support.** Subtract line 5 from line 4 Section B. Total Support Calendar year (or fiscal year beginning in) ▶ (a) 2017 **(b)** 2018 (c) 2019 (d) 2020 (e) 2021 (f) Total 7 Amounts from line 4 . . . . . . 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources . . . . . . . . 9 Net income from unrelated business activities, whether or not the business is regularly carried on . . . . . . 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . . . . . . . **Total support.** Add lines 7 through 10 11 Gross receipts from related activities, etc. (see instructions) . . . . . . . . . . . . . . . . . . 12 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) 13 Section C. Computation of Public Support Percentage 14 Public support percentage for 2021 (line 6, column (f), divided by line 11, column (f)) . . . . . % Public support percentage from 2020 Schedule A, Part II, line 14 . . . . . . . . . . . . . . . 15 331/3% support test - 2021. If the organization did not check the box on line 13, and line 14 is 331/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . . . . . . . . . . . . . . . 331/3% support test - 2020. If the organization did not check a box on line 13 or 16a, and line 15 is 331/3% or more, check 17a 10%-facts-and-circumstances test - 2021. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported 10%-facts-and-circumstances test - 2020. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see 18 

Schedule A (Form 990) 2021 Page **3** 

## Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Secti	on A. Public Support								
Calen	dar year (or fiscal year beginning in) 🕨	(a) 2017	<b>(b)</b> 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total		
1	Gifts, grants, contributions, and membership fees								
	received. (Do not include any "unusual grants.")	8,289,589	9,667,688	9,367,661	10,262,146	18,577,502	56,164,586		
2	Gross receipts from admissions, merchandise	-,,	.,,	-,,	-, -, -	-,,			
	sold or services performed, or facilities								
	furnished in any activity that is related to the organization's tax-exempt purpose	14,544,736	13,733,711	7,800,993	30,541	0.295 504	4E 40E 49E		
3	Gross receipts from activities that are not an	14,544,730	13,733,711	7,000,993	30,341	9,385,504	45,495,485		
Ū	unrelated trade or business under section 513						•		
							0		
4	Tax revenues levied for the								
	organization's benefit and either paid to								
	or expended on its behalf						0		
5	The value of services or facilities								
	furnished by a governmental unit to the								
	organization without charge						0		
6	Total. Add lines 1 through 5	22,834,325	23,401,399	17,168,654	10,292,687	27,963,006	101,660,071		
7a	Amounts included on lines 1, 2, and 3								
	received from disqualified persons .	657,138	608,142	806,113	536,707	524,576	3,132,676		
b	Amounts included on lines 2 and 3								
	received from other than disqualified								
	persons that exceed the greater of \$5,000								
	or 1% of the amount on line 13 for the year	0	0	0	0	0	0		
С	Add lines 7a and 7b	657,138	608,142	806,113	536,707	524,576	3,132,676		
8	Public support. (Subtract line 7c from	33.7.33	000,112	333,113	333,.3.	02.,0.0	0,.02,0.0		
	line 6.)						98,527,395		
Secti	on B. Total Support						30,021,000		
	dar year (or fiscal year beginning in) ▶	(a) 2017	<b>(b)</b> 2018	(c) 2019	(d) 2020	<b>(e)</b> 2021	(f) Total		
9	Amounts from line 6	22,834,325	23,401,399	17,168,654	10,292,687	27,963,006	101,660,071		
10a	Gross income from interest, dividends,	22,004,020	20,401,000	17,100,004	10,202,007	27,000,000	101,000,071		
iva	payments received on securities loans, rents,								
	royalties, and income from similar sources .	1,846,299	1,860,293	1,535,966	372,021	314,627	5,929,206		
h	Unrelated business taxable income (less	1,040,299	1,000,293	1,555,900	372,021	314,021	3,929,200		
b	section 511 taxes) from businesses								
	acquired after June 30, 1975		0	0		0	0		
_	·	0	1 000 000	0	0 070 004	0	0		
	+	1,846,299	1,860,293	1,535,966	372,021	314,627	5,929,206		
11	Net income from unrelated business								
	activities not included on line 10b, whether								
	or not the business is regularly carried on	0	0	0	0	0	0		
12	Other income. Do not include gain or								
	loss from the sale of capital assets								
	(Explain in Part VI.)	129,965	143,785	72,330	2,912,945	2,130,699	5,389,724		
13	Total support. (Add lines 9, 10c, 11,								
	and 12.)	24,810,589	25,405,477	18,776,950	13,577,653	30,408,332	112,979,001		
14	First 5 years. If the Form 990 is for the	-			•				
	organization, check this box and stop her						▶ □		
Secti	on C. Computation of Public Suppor								
15	Public support percentage for 2021 (line 8		-	3, column (f))		15	87.21 %		
16	Public support percentage from 2020 Sch					16	86.72 %		
Secti	on D. Computation of Investment Inc								
17	Investment income percentage for 2021 (I	ine 10c, colum	n (f), divided b	y line 13, colur	mn (f))	17	5.00 %		
18	Investment income percentage from 2020	Schedule A, F	Part III, line 17			18	7.00 %		
19a	331/3% support tests-2021. If the organization did not check the box on line 14, and line 15 is more than 331/3%, and line								
	17 is not more than 331/3%, check this box	and <b>stop here.</b>	The organization	on qualifies as a	publicly suppo	orted organization	on . ▶ 🗸		
b	331/3% support tests-2020. If the organiz	ation did not ch	neck a box on l	ine 14 or line 1	9a, and line 16	is more than 3			
20	line 18 is not more than 33½%, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization  Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions								

Schedule A (Form 990) 2021 Page 4

#### Part IV **Supporting Organizations**

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

All Supporting Organizations

ecu	on A. All Supporting Organizations					
			Yes	No		
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1				
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2				
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.	3a				
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.	3b				
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.	3c				
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.	4a				
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b				
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B)					
	purposes.	4c				
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in <b>Part VI</b> , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).	F				
b	Type I or Type II only. Was any added or substituted supported organization part of a class already	5a				
	designated in the organization's organizing document?	5b				
С	<b>Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?	5c				
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in <b>Part VI</b> .	6				
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).					
0	Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line	7				
8	7? If "Yes," complete Part I of Schedule L (Form 990).	8				
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in <b>Part VI.</b>	9a				
b	Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in <b>Part VI.</b>	9b				
С	Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in <b>Part VI.</b>	9c				
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated					
	supporting organizations)? If "Yes," answer line 10b below.					
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)	10b				

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ocnedu	16 A (1 01111 330) 2021			age 🔾
Part	V Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?  A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
а	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c,	110		
·	provide detail in <b>Part VI.</b>	11c		
Secti	on B. Type I Supporting Organizations	10		
	21 11 5 5		Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.	2		
Secti	on C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Secti	on D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	4		
2		1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.	3		
Secti	on E. Type III Functionally Integrated Supporting Organizations			
1 a b	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see in the organization satisfied the Activities Test. Complete line 2 below.  The organization is the parent of each of its supported organizations. Complete line 3 below.			
с 2	☐ The organization supported a governmental entity. Describe in <b>Part VI</b> how you supported a governmental entity (Activities Test. <b>Answer lines 2a and 2b below.</b>	see in	Yes	
	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of		. 63	.40
а	the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify those supported organizations and explain</b> how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	0-		
Ja.	·	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. <i>Answer lines 3a and 3b below.</i>	<b>Z</b> D		
a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
_	trustees of each of the supported organizations? If "Yes" or "No," provide details in <b>Part VI.</b>	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

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Par	Type III Non-Functionally Integrated 509(a)(3) Supporting Organia	jani	zations	
1	☐ Check here if the organization satisfied the Integral Part Test as a qualifying	ı tru	st on Nov. 20, 1970 (expla	in in <b>Part VI</b> ). <b>See</b>
	instructions. All other Type III non-functionally integrated supporting organ	izat	ions must complete Section	ns A through E.
Sec	tion A—Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sec	tion B—Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors (explain in detail in <b>Part VI</b> ):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sec	tion C—Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-function:		ntegrated Type III support	ing organization

Schedule A (Form 990) 2021

(see instructions).

Schedule A (Form 990) 2021 Page **7** 

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued) Part V Section D-Distributions **Current Year** Amounts paid to supported organizations to accomplish exempt purposes 1 2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity 2 3 Administrative expenses paid to accomplish exempt purposes of supported organizations 4 Amounts paid to acquire exempt-use assets 4 Qualified set-aside amounts (prior IRS approval required - provide details in Part VI) 5 5 Other distributions (describe in Part VI). See instructions. 6 6 7 Total annual distributions. Add lines 1 through 6. 7 Distributions to attentive supported organizations to which the organization is responsive 8 (provide details in Part VI). See instructions. 8 Distributable amount for 2021 from Section C, line 6 9 9 10 10 Line 8 amount divided by line 9 amount (ii) (iii) **Underdistributions Distributable** Section E—Distribution Allocations (see instructions) **Excess Distributions** Pre-2021 Amount for 2021 Distributable amount for 2021 from Section C, line 6 2 Underdistributions, if any, for years prior to 2021 (reasonable cause required - explain in Part VI). See instructions. Excess distributions carryover, if any, to 2021 **a** From 2016 . . . . . From 2017 **c** From 2018 **d** From 2019 **e** From 2020 Total of lines 3a through 3e Applied to underdistributions of prior years Applied to 2021 distributable amount Carryover from 2016 not applied (see instructions) j Remainder. Subtract lines 3g, 3h, and 3i from line 3f. Distributions for 2021 from 4 Section D, line 7: Applied to underdistributions of prior years Applied to 2021 distributable amount Remainder. Subtract lines 4a and 4b from line 4. Remaining underdistributions for years prior to 2021, if 5 any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions. Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions. Excess distributions carryover to 2022. Add lines 3j and 4c. Breakdown of line 7: Excess from 2017 . . . Excess from 2018 . . . Excess from 2019 . . . Excess from 2020 . . .

Schedule A (Form 990) 2021

Excess from 2021 . . .

## Part VI

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Return Reference - Identifier	Explanation
	LINES 2 AND 12 OF SCHEDULE A, PART III HAVE BEEN RESTATED FOR ALL YEARS SHOWN TO REPORT INVENTORY SALES AMOUNTS CORRECTLY.

Return Reference - Identifier	Explanation							
SCHEDULE A, PART III,	Other Income Type	(a) 2017	(b) 2018	(b) 2018 (c) 2019		(e) 2021	(f) Total	
LINE 12 - OTHER INCOME	(1) FUNDRAISING REVENUE	129,965	143,785	65,830	32,425	130,699	502,704	
	(2) INSURANCE PROCEEDS	0	0	6,500	0	0	6,500	
	(3) GAIN ON EXTINGUISHMENT OF DEBT	0	0	0	2,880,520	2,000,000	4,880,520	

### Schedule B (Form 990)

Schedule of Contributors

**Employer identification number** 

Department of the Treasury Internal Revenue Service

Name of the organization

▶ Attach to Form 990 or Form 990-PF. ▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

NASHVILLE SYMPHONY ASSOCIATION 62-0550979 Organization type (check one): Filers of: Section: Form 990 or 990-EZ ✓ 501(c)( ) (enter number) organization 3 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation ☐ 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation ☐ 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. **Special Rules** For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 331/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific. literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions 

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Cat. No. 30613X

Schedule B (Form 990) (2021)

Schedule B (Form 990) (2021) Page **2** 

Name of organization

NASHVILLE SYMPHONY ASSOCIATION

Employer identification number 62-0550979

Part I	Contributors (see instructions). Use duplicate co	opies of Part I if additional space is	needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$ 2,099,190	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$ 7,526,793	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$ 2,060,768	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		 \$	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
			Person

Name of organization Employer identification number

NASHVILLE SYMPHONY ASSOCIATION

Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed. Part II (a) No. (c) (d) from FMV (or estimate) Description of noncash property given Date received Part I (See instructions.) (a) No. (c) (b) (d) FMV (or estimate) from Date received Description of noncash property given (See instructions.) Part I (c) FMV (or estimate) (a) No. (b) (d) from Description of noncash property given **Date received** Part I (See instructions.) (a) No. (c) (d) from FMV (or estimate) Description of noncash property given **Date received** Part I (See instructions.) (a) No. (c) (b) (d) FMV (or estimate) from Description of noncash property given **Date received** Part I (See instructions.) (a) No. (c) (b) (d) from FMV (or estimate) Description of noncash property given **Date received** Part I (See instructions.)

62-0550979

Schedule B (Form 990) (2021)

Name of organization **Employer identification number** NASHVILLE SYMPHONY ASSOCIATION 62-0550979 Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) ▶ Use duplicate copies of Part III if additional space is needed. (a) No. (b) Purpose of gift (c) Use of gift (d) Description of how gift is held from Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. (b) Purpose of gift (c) Use of gift (d) Description of how gift is held fŕom Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. (b) Purpose of gift (c) Use of gift (d) Description of how gift is held fŕom Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. (c) Use of gift (b) Purpose of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

# SCHEDULE D (Form 990)

# **Supplemental Financial Statements**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

	of the organization VILLE SYMPHONY ASSOCIATION		Employer identification number 62-0550979
		and Francis or Other Circilar Franci	
Par	Organizations Maintaining Donor Advi		as or Accounts.
	Complete if the organization answered "	1	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year) .		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor a		
	funds are the organization's property, subject to the	•	
6	Did the organization inform all grantees, donors, ar		
	only for charitable purposes and not for the benefit		
	conferring impermissible private benefit?		· · · · · · · L Yes L No
Par			
	Complete if the organization answered "	Yes" on Form 990, Part IV, line 7.	
1	Purpose(s) of conservation easements held by the c	rganization (check all that apply).	
	☐ Preservation of land for public use (for example, recre	ation or education) $\ \ \square$ Preservation o	f a historically important land area
	☐ Protection of natural habitat	☐ Preservation o	f a certified historic structure
	☐ Preservation of open space		
2	Complete lines 2a through 2d if the organization hel	d a qualified conservation contribution	n in the form of a conservation
	easement on the last day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		. 2a
b	Total acreage restricted by conservation easements		. 2b
С	Number of conservation easements on a certified hi		
d	Number of conservation easements included in (		
	historic structure listed in the National Register .		·   2d
3	Number of conservation easements modified, trans	ferred, released, extinguished, or terr	minated by the organization during the
	tax year ►		
4	Number of states where property subject to conserv		
5	Does the organization have a written policy reg- violations, and enforcement of the conservation eas		
_			
6	Staff and volunteer hours devoted to monitoring, inspec	ting, handling of violations, and enforcing	g conservation easements during the year
7	Amount of expenses incurred in monitoring, inspecting	a handling of violations, and enforcing	conservation easements during the year
'	►\$	g, rianding of violations, and emorcing	conservation easements during the year
8	Does each conservation easement reported on line 2	P(d) above satisfy the requirements of	section 170(h)(4)(B)(i)
	and section 170(h)(4)(B)(ii)?		· · · · · · □ Yes □ No
9	In Part XIII, describe how the organization reports co	onservation easements in its revenue	
	balance sheet, and include, if applicable, the text of		
	organization's accounting for conservation easemer	nts.	
Par	III Organizations Maintaining Collections	of Art. Historical Treasures. or	Other Similar Assets.
	Complete if the organization answered "		
1a	If the organization elected, as permitted under FAS		ue statement and balance sheet works
	of art, historical treasures, or other similar assets		
	service, provide in Part XIII the text of the footnote t	·	•
b	If the organization elected, as permitted under FAS		
~	art, historical treasures, or other similar assets held		
	provide the following amounts relating to these item		,
	(i) Revenue included on Form 990, Part VIII, line 1		<b>&gt;</b> ¢
	(ii) Assets included in Form 990, Part X		
2	If the organization received or held works of art,		* * * * * * * * * * * * * * * * * * *
2	following amounts required to be reported under FA		assets for infancial gaill, provide the
_	- · · · · · · · · · · · · · · · · · · ·	<del>-</del>	<b>L</b> ¢
a	Revenue included on Form 990, Part VIII, line 1 .		· · · • •

Schedule D (Form 990) 2021

Part	Organizations Maintaining	Collections of	Art, Historical 1	reasures, o	or Oth	ner Similar Ass	ets (continued)	
3	Using the organization's acquisition, collection items (check all that apply):		her records, chec	k any of the f	follow	ing that make sig	nificant use of its	
а	☐ Public exhibition		d 🗌 Loan	or exchange p	progra	am		
b	☐ Scholarly research		e 🗌 Other					
С	☐ Preservation for future generations							
4	Provide a description of the organizat XIII.	tion's collections a	and explain how t	hey further th	e orga	anization's exemp	ot purpose in Part	
5	During the year, did the organization assets to be sold to raise funds rather						☐ Yes ☐ No	
Part	Part IV Escrow and Custodial Arrangements.							
	Complete if the organization 990, Part X, line 21.	answered "Yes"	" on Form 990, F	Part IV, line 9	9, or r	reported an amo	ount on Form	
1a	Is the organization an agent, trustee included on Form 990, Part X?		-				☐ Yes ☐ No	
b	If "Yes," explain the arrangement in Pa	art XIII and comple	ete the following to	able:				
		•	•			Am	ount	
С	Beginning balance				1c			
d	Additions during the year				1d			
е	Distributions during the year				1e			
f	Ending balance				1f			
2a	Did the organization include an amount	nt on Form 990, Pa	art X, line 21, for e	scrow or cust	todial	account liability?	☐ Yes ☐ No	
	If "Yes," explain the arrangement in Pa	art XIII. Check here	e if the explanation	n has been pr	ovide	d on Part XIII .	🗆	
Par								
	Complete if the organization							
		(a) Current year	(b) Prior year	(c) Two years b		(d) Three years back	(e) Four years back	
1a	Beginning of year balance	12,456,671	10,291,899	10,787		11,121,240	10,796,215	
b	Contributions	139,200	371,229	53	3,499	4,752	164,153	
С	Net investment earnings, gains, and losses	(4.000.040)	0.400.400			000.070	744 704	
		(1,326,619)	2,466,108	63	3,949	296,373	711,734	
d	Grants or scholarships		0		0	0	0	
е	Other expenditures for facilities and programs	440.004	500.044	504		500,000	447.000	
	, ,	412,001	528,011		1,221	526,898	447,908	
f	Administrative expenses End of year balance	116,134 10,741,117	144,554 12,456,671	10,291	3,415	108,380 10,787,087	102,954	
g 2	End of year balance						11,121,240	
a	Board designated or quasi-endowmer	•	, ,	, coluitiii (a)) i	ileiu a	.5.		
a b		.48 %	- 70					
C	Term endowment ▶ 0.00 %							
·	The percentages on lines 2a, 2b, and		nn%					
3a	Are there endowment funds not in the			at are held an	nd adn	ninistered for the		
	organization by:						Yes No	
	(i) Unrelated organizations						3a(i) 🗸	
							3a(ii) ✓	
b	If "Yes" on line 3a(ii), are the related o						3b 🗸	
4	Describe in Part XIII the intended uses	•	•					
Part	VI Land, Buildings, and Equip	ment.						
	Complete if the organization	answered "Yes'	" on Form 990, F	Part IV, line 1	11a. S	See Form 990, F	Part X, line 10.	
	Description of property	(a) Cost or ot (investme	1 ' '	or other basis ther)		ccumulated preciation	(d) Book value	
1a	Land			3,500,000			3,500,000	
b	Buildings		1	32,713,566		73,593,290	59,120,276	
С	Leasehold improvements							
d	Equipment			8,596,019		6,776,623	1,819,396	
е	Other			3,174,855			3,174,855	
Total.	Add lines 1a through 1e. (Column (d) n		90, Part X, column	(B), line 10c.	)	>	67,614,527	

Schedule D (Form 990) 2021

Schedule D (Form 990) 2021 Page **3** 

Part VII	Investments—Other Securities.	000 Deat IV lin	- 11h O F	000 Dest V line 40
	Complete if the organization answered "Yes" on For			
	(a) Description of security or category (including name of security)	(b) Book value		nod of valuation: -of-year market value
(1) Financial				
	neld equity interests			
(3) Other				
	FICIAL INTEREST IN TRUST	9,293,116	END OF YEAR MA	RKET VALUE
(B)				
(C)				
(D)				
(E)				
(F)				
(G) (H)				
	mn (b) must equal Form 990, Part X, col. (B) line 12.) . ▶	9,293,116		
Part VIII	Investments—Program Related.	3,233,110		
r di t Viii	Complete if the organization answered "Yes" on For	rm 990 Part IV lin	e 11c. See Form	990 Part X line 13
	(a) Description of investment	(b) Book value		hod of valuation:
	(a) Bossipion of invocations	(b) Book value		of-year market value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
	mn (b) must equal Form 990, Part X, col. (B) line 13.) .			
Part IX	Other Assets.			
	Complete if the organization answered "Yes" on For	rm 990, Part IV, lin	e 11d. See Form	
	(a) Description			(b) Book value
(1)				
(2)				
(3)				
(4) (5)				
(5)				
(6)				
(7)				
(8) (9)				
	mn (b) must equal Form 990, Part X, col. (B) line 15.)			
Part X	Other Liabilities.	<u> </u>		
	Complete if the organization answered "Yes" on For	rm 990. Part IV. lin	e 11e or 11f. See	e Form 990. Part X.
	line 25.	,,		, , , , , , , , , , , , , , , , , , , ,
1.	(a) Description of liability			(b) Book value
(1) Federal in	ncome taxes			
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
	mn (b) must equal Form 990, Part X, col. (B) line 25.)			0
2. Liability for	runcertain tax positions. In Part XIII, provide the text of the footn	ote to the organization		
organization'	s liability for uncertain tax positions under FASB ASC 740. Checl	k here if the text of the	footnote has been	provided in Part XIII . 🔽

Schedule D (Form 990) 2021 Page **4** 

Part				Return.	· -
	Complete if the organization answered "Yes" on Form 990,	Part I	V, line 12a.		
1	Total revenue, gains, and other support per audited financial statements			1	28,582,677
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments	2a	(2,267,117)		
b	Donated services and use of facilities	2b	220,757		
С	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)	2d	0		
е	Add lines 2a through 2d			2e	(2,046,360)
3	Subtract line 2e from line 1			3	30,629,037
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		405.005		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	135,395		
b	Other (Describe in Part XIII.)	4b	(834,169)		(609 774)
с 5	Add lines <b>4a</b> and <b>4b</b>			4c 5	(698,774)
Part					
гаги	Complete if the organization answered "Yes" on Form 990,			netui	11.
1	Total expenses and losses per audited financial statements	aiti	v, iiie iza.	1	26,673,538
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			•	20,070,000
a	Donated services and use of facilities	2a	220,757		
b	Prior year adjustments	2b			
C	Other losses	2c			
d	Other (Describe in Part XIII.)	2d	919,050		
e	Add lines 2a through 2d			2e	1,139,807
3	Subtract line <b>2e</b> from line <b>1</b>			3	25,533,731
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	135,395		
b	Other (Describe in Part XIII.)	4b	0		
С				4c	135,395
_ 5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, lin	e 18.)		5	25,669,126
Part	• •				
	le the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and				
	t XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part	to pro	ivide any additional in	tormatioi	n.
SEE S	STATEMENT 				

## Part XIII

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference - Identifier	Explanation				
SCHEDULE D, PART XI, LINE	(a) Description	(b) Amount			
4(B) - OTHER REVENUE	RENTAL EXPENSES	- 847,337			
	COST OF GOODS SOLD	- 108,578			
	EMPLOYEE RETENTION TAX CREDIT	118,090			
	GAIN ON SALE OF ASSETS	3,656			
SCHEDULE D, PART XII, LINE 2(D) - OTHER EXPENSES IN	(a) Description	(b) Amount			
AUDITED FINANCIAL	UNCOLLECTIBLE PLEDGE ALLOWANCE	84,881			
STATEMENTS NOT IN FORM	RENTAL EXPENSES	847,337			
990	COST OF GOODS SOLD	108,578			
	GAIN ON SALE OF ASSETS	- 3,656			
	EMPLOYEE RETENTION TAX CREDIT	- 118,090			

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**Supplemental Information.** Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference - Identifier	Explanation
SCHEDULE D, PART V, LINE 4 - INTENDED USES OF ENDOWMENT FUNDS	THE INVESTMENT FUNDS ARE USED FOR MISSION RELATED ACTIVITIES.
SCHEDULE D, PART X, LINE 2 - FIN 48 (ASC 740) FOOTNOTE	THE ASSOCIATION IS EXEMPT FROM FEDERAL INCOME TAXES UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE; ACCORDINGLY, NO PROVISION FOR INCOME TAXES HAS BEEN MADE IN THE ACCOMPANYING FINANCIAL STATEMENTS.
	IN ACCORDANCE WITH APPLICABLE GUIDANCE, THE ASSOCIATION WILL RECOGNIZE A TAX BENEFIT ONLY IF IT IS MORE-LIKELY-THAN-NOT THE TAX POSITION WOULD BE SUSTAINED IN A TAX EXAMINATION, WITH A TAX EXAMINATION BEING PRESUMED TO OCCUR. THE AMOUNT RECOGNIZED WILL BE THE LARGEST AMOUNT OF TAX BENEFIT THAT IS GREATER THAN 50% LIKELY OF BEING REALIZED ON EXAMINATION. FOR TAX POSITIONS NOT MEETING THE MORE-LIKELY-THAN-NOT TEST, NO TAX BENEFIT WILL BE RECORDED. AS OF JULY 31, 2022 AND 2021, MANAGEMENT IS NOT AWARE OF ANY UNCERTAIN TAX POSITIONS. THE ASSOCIATION DOES NOT EXPECT THE TOTAL AMOUNT OF UNRECOGNIZED TAX BENEFITS TO SIGNIFICANTLY CHANGE IN THE NEXT 12 MONTHS. THE ASSOCIATION DID NOT RECOGNIZE OR ACCRUE ANY INTEREST OR PENALTIES RELATED TO UNCERTAIN TAX POSITIONS AS OF JULY 31, 2022 AND 2021, AND FOR THE YEARS THEN ENDED.

# SCHEDULE G (Form 990)

### **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Name of the organization					Employer identifica	ntion number	
NASHVILLE SYMPHONY ASSOCIATION					62-0	550979	
Form 990-EZ filers are r				vered "Yes" on Fo	rm 990, Part IV, li	ne 17.	
1 Indicate whether the organization							
a 🗹 Mail solicitations				on of non-governme	_		
<b>b</b> Internet and email solicitatio	ns			on of government g	rants		
c Phone solicitations		g 🗠	Special f	undraising events			
d In-person solicitations				1.7. 1. 1. 66.			
2a Did the organization have a writ or key employees listed in Form	990, Part VII) or	entity in co	onnection v	vith professional fun	draising services?	✓ Yes □ No	
<b>b</b> If "Yes," list the 10 highest paid compensated at least \$5,000 by		•	draisers) pu	irsuant to agreemen	its under which the	fundraiser is to be	
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	custody o	draiser have r control of outions?	(iv) Gross receipts	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization	
		Yes	No				
1 BENNETT DIRECT, P.O. BOX 0015, MILWAUKEE, WI 53201	TELEFUNDING		~	573,295	213,400	359,895	
2							
3							
4							
5							
6							
7							
8							
9							
10							
Гоtal			▶	573,295	213,400	359,895	
3 List all states in which the orga registration or licensing.	ınization is regist	tered or lic	ensed to s	olicit contributions of	or has been notifie	d it is exempt from	
TN							

Schedule G (Form 990) 2021 Page **2** 

Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		gross receipts greater tha	ii ψ5,000.			
			(a) Event #1	<b>(b)</b> Event #2	(c) Other events	(d) Total events
			SYMPHONY BALL	FASHION SHOW	(4-4-1	(add col. <b>(a)</b> through col. <b>(c)</b> )
Revenue			(event type)	(event type)	(total number)	
	1	Gross receipts	906,081	660,321	36,183	1,602,585
	2	Less: Contributions	828,886	614,240	28,760	1,471,886
	3	Gross income (line 1 minus line 2)	77,195	46,081	7,423	130,699
	4					0
		Cash prizes				0
	5	Noncash prizes				0
enses	6	Rent/facility costs	33,911	108,782	4,221	146,914
<b>Direct Expenses</b>	7	Food and beverages	42,778	78,136	9,514	130,428
Direc	8	Entertainment	184,877	8,630	9,755	203,262
	9	Other direct expenses .	92,439	87,713	10,056	190,208
	10	Direct expense summary. Ac				670,812
	11	Net income summary. Subtra				(540,113)
Γá	rt III	Gaming. Complete if th \$15,000 on Form 990-E2		ered Yes on Form s	990, Part IV, line 19, 0	or reported more than
		ψ10,000 0H1 0HH 000 E2		(b) Pull tabs/instant		(d) Total gaming (add
Revenue			(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c)
eve						
Щ	1	Gross revenue				
ses	2	Cash prizes				
=xpen	3	Noncash prizes				
Direct Expenses	4	Rent/facility costs				
	5	Other direct expenses .				
	6	Volunteer labor	☐ Yes % ☐ No	☐ Yes % ☐ No	│	
	7	Direct expense summary. Ac	ld lines 2 through 5 in c	olumn (d)		
	8	Net gaming income summar				
			,	(,		
9	Er	nter the state(s) in which the or	ganization conducts ga	ming activities:		
	<b>a</b> Is	the organization licensed to co	onduct gaming activities	s in each of these states	3?	$\square$ Yes $\square$ No
	<b>b</b> If	"No," explain:				
10	a W	/ere any of the organization's g	aming licenses revoked		ated during the tax vear	? .   Yes   No
		"Yes," explain:	_	· ·	-	

Schedule G (Form 990) 2021 ☐ Yes 11 Does the organization conduct gaming activities with nonmembers? . . . . . . . . . . . . . . . . . . Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity 12 ☐ Yes ☐ No Indicate the percentage of gaming activity conducted in: 13 . 13b An outside facility . . . . % 14 Enter the name and address of the person who prepares the organization's gaming/special events books and Name ► \_\_\_\_\_\_ \_\_\_\_\_\_ Does the organization have a contract with a third party from whom the organization receives gaming ☐ Yes ☐ No If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ \_\_\_\_\_ and the amount of gaming revenue retained by the third party ► \$ If "Yes," enter name and address of the third party: \_\_\_\_\_\_ Name ► Address ► \_\_\_\_\_ 16 Gaming manager information: Name ► \_\_\_\_\_ Gaming manager compensation ▶ \$ Description of services provided ► \_\_\_\_\_\_ ☐ Director/officer ☐ Employee ☐ Independent contractor Mandatory distributions: 17 Is the organization required under state law to make charitable distributions from the gaming proceeds to ☐ Yes ☐ No Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.

Schedule G (Form 990) 2021

Return Reference	Identifier	Expla	nation
SCHEDULE G, PART I,	DESCRIBE THE	Name	Description
LINE 2B	CUSTODY OR CONTROL ARRANGEMENT	BENNETT DIRECT	FUNDS RAISED BY TELEFUNDING COMPANY ARE PROCESSED BY THE REPORTING ORGANIZATION; DONATED FUNDS ARE NEVER IN POSSESSION OF THE TELEFUNDING FIRM. TELEFUNDING FIRM RECEIVES PAYMENT FOR ITS SERVICES VIA DIRECT INVOICE TO ORGANIZATION.
SCHEDULE G, PART I,	PAYMENT OF FEES OR	Name	Description
LINE 2B	PAYMENT OF EXPENSES	BENNETT DIRECT	CONTRACT PROVIDES FOR AN ANNUAL FEE PLUS HOURLY WAGES. ADDITIONALLY, CERTAIN EXPENSES, SUCH AS PRINTING, SUPPLIES, AND POSTAGE ARE REIMBURSED. IN FISCAL YEAR 2022, FEES TOTALED \$213,400.

# SCHEDULE I (Form 990)

# Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

▶ Go to www.irs.gov/Form990 for the latest information.

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service ► Attach to Form 990.

Name of the organization **Employer identification number** NASHVILLE SYMPHONY ASSOCIATION 62-0550979 **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ✓ Yes Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990. Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of valuation 1 (a) Name and address of organization (b) EIN (c) IRC section (d) Amount of cash (e) Amount of (g) Description of (h) Purpose of grant (book, FMV, appraisal, other) or government noncash assistance (if applicable) grant noncash assistance or assistance (SEE STATEMENT) 62-0476822 0 N/A N/A (SEE STATEMENT) 501(C)(3) 30,000 (2) FRIENDS OF THE WARNER PARKS, INC 50 VAUGHN ROAD, NASHVILLE, TN 37221 62-1333658 501(C)(3) 10,000 0 N/A N/A (SEE STATEMENT) (9) (10)(11)(12)2 

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 50055P

Schedule I (Form 990) 2021

Schedule I (Form 990) 2021

Part III	Grants and Other Assistance t Part III can be duplicated if addit	tional space is needed		o organization and	voica roo on ronn ooo,	
	(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
1						
2						
3						
4						
5						
6						
7						
Part IV	Supplemental Information. Pro	vide the information re	equired in Part I. li	ne 2: Part III. colum	n (b): and any other additi	onal information.
SEE STAT	LINENT)					

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га	Iι	HΝ	/

**Supplemental Information.** Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

Return Reference - Identifier	Explanation
SCHEDULE I, PART I, LINE 2 - PROCEDURES FOR MONITORING USE OF GRANT FUNDS.	GRANTEE ORGANIZATIONS ARE 501(C)(3) ORGANIZATIONS. THE SYMPHONY HAS ONGOING RELATIONSHIPS WITH THE GRANTEE ORGANIZATIONS AND IS ABLE TO OBSERVE THE USE OF THE GRANTED FUNDS.
(1) SCHEDULE I, PART II, COLUMN A - NAME AND ADDRESS OF ORGANIZATION OR GOVERNMENT	BLAIR SCHOOL OF MUSIC - VANDERBILT UNIVERSITY 2400 BLAKEMORE AVE, NASHVILLE, TN 37212
SCHEDULE I, PART II , COLUMN H - PURPOSE OF GRANT OR ASSISTANCE	BLAIR SCHOOL OF MUSIC - VANDERBILT UNIVERSITY:  TO SPONSOR THE CURB YOUTH SYMPHONY
SCHEDULE I, PART II , COLUMN H - PURPOSE OF GRANT OR ASSISTANCE	FRIENDS OF THE WARNER PARKS, INC.:  TO PRESERVE, PROTECT, AND IMPROVE THE HISTORIC AND NATURAL QUALITY OF THE PARKS

### **SCHEDULE J** (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number 00 0550070

NASHVILLE SYMPHONY ASSOCIATION 62-0550979					
Part	Questions Regarding Compensation				
			Yes	No	
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.				
	☐ First-class or charter travel ☐ Housing allowance or residence for personal use				
	☐ Travel for companions ☐ Payments for business use of personal residence				
	☐ Tax indemnification and gross-up payments ☐ Health or social club dues or initiation fees				
	☐ Discretionary spending account ☐ Personal services (such as maid, chauffeur, chef)				
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment				
D	or reimbursement or provision of all of the expenses described above? If "No," complete Part III to				
	explain	1b			
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all				
	directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2			
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a				
	related organization to establish compensation of the CEO/Executive Director, but explain in Part III.				
	✓ Compensation committee □ Written employment contract				
	☐ Independent compensation consultant ☐ Compensation survey or study				
	☐ Form 990 of other organizations				
	Design the company of the company listed on Four 2000 Dest VIII On the A line As with a company the filling				
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:				
а	Receive a severance payment or change-of-control payment?	4a		~	
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		~	
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		~	
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.				
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.				
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any				
Ū	compensation contingent on the revenues of:				
а	The organization?	5a		~	
b	Any related organization?	5b		~	
	If "Yes" on line 5a or 5b, describe in Part III.				
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:				
а	The organization?	6a		~	
b	Any related organization?	6b		~	
	If "Yes" on line 6a or 6b, describe in Part III.				
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed				
,	payments not described on lines 5 and 6? If "Yes," describe in Part III	7		~	
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject				
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe				
	in Part III	8		~	
•	If "Voe" on line 9 did the organization class follow the valuations are considered as a second secon				
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in	1	1	1	

Regulations section 53.4958-6(c)?

6/15/2023 3:41:18 PM

Schedule J (Form 990) 2021

## Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W-2 ar	nd/or 1099-MISC and/or 1	099-NEC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation	
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)–(D)	in column (B) reported as deferred on prior Form 990	
GIANCARLO GUERERRO	(i)	287,042	75,000	0	0	21,573	383,615	0	
1MUSIC DIRECTOR	(ii)	0	0	0	0	0	0	0	
ALAN D. VALENTINE	(i)	292,337	0	6,600	0	18,246	317,183	0	
2PRESIDENT & CEO	(ii)	0	0	0	0	0	0	0	
	(i)								
3	(ii)								
	(i)								
4	(ii)								
	(i)								
5	(ii)								
	(i)								
6	(ii)								
	(i)								
7	(ii)								
	(i)								
8	(ii)								
	(i)								
9	(ii)								
	(i)								
10	(ii)								
	(i)								
11	(ii)								
	(i)								
12	(ii)								
	(i)								
13	(ii)								
	(i)								
14	(ii)								
	(i)								
15	(ii)								
	(i)								
16	(ii)								

Schedule J (Form 990) 2021

# Part III

**Supplemental Information.** Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference - Identifier	Explanation
3 - COMPENSATION OF	THE BOARD OF DIRECTORS DELEGATES RESPONSIBILITY TO THE EXECUTIVE COMMITTEE, WHICH ACTS AS THE COMPENSATION COMMITTEE, FOR THE REVIEW AND APPROVAL OF THE COMPENSATION OF THE ORGANIZATION'S TOP MANAGEMENT OFFICIALS.

#### **SCHEDULE L** (Form 990)

**Transactions With Interested Persons** 

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 25a, 2

Attach to Form 990 or Form 990-EZ.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

<b>t</b> arric	or the organization								Linplo	yei idei	itiiioati	on na	IIIDCI		
NASI	HVILLE SYMPHONY AS	SOCIATION									62-	05509	79		
Par		fit Transaction ne organization	<b>is</b> (section 501 answered "Ye	l(c)(3), s" on	section : Form 990	501(c)(4), a 0, Part IV, I	nd se ine 25	ection 501 5a or 25b,	(c)(29) or For	orgar m 99	nizatio 0-EZ,	ns or Part '	nly). V, line	40b.	
4	(-) Name of all annualities of		(b) Relationship be	etween o	disqualified	person and		(-) D-				_		(d) Cor	rected?
1	(a) Name of disqualified	person		organiza	•	•		( <b>c)</b> De	escription	n of trai	nsactio	า		Yes	No
(1)															
(2)															
(3)															
(4)															
(5)															
(6) 2	Enter the emount	of tox incurred	l by the ever	oizotio	n manaa	wara ar dia	au colif	iad navaa	مم طب	vina t	ha 1/0	۰.,			
2	Enter the amount under section 4958				_			-		_					
_											!	• \$			
3	Enter the amount o	t tax, it any, on	line 2, above,	reimb	ursed by	the organi	izatio	n			!	• \$	·		
Par		or From Inter			_										
	Complete if th	ne organization	answered "Ye	s" on	Form 990	0-EZ, Part	V, line	38a or F	orm 99	90, Pa	rt IV,	line 2	6; or i	f the	
	organization r	eported an amo	ount on Form	990, P	art X, IIne	e 5, 6, or 22	2.								
(a) N	Name of interested person	(b) Relationship	(c) Purpose of	(d) L	oan to or	(e) Origir	nal	(f) Balanc	e due	(a) In (	default?	(h) An	nroved	in w	ritten
(4)	tarrio di interestea persori	with organization	loan	frc	m the	principal an		(i) Baiano	o auc	(9) (	aoraan r	by bo	oard or		ment?
				orgai	nization?								nittee?		
				То	From	1				Yes	No	Yes	No	Yes	No
(1)	(SEE STATEMENT)														
(2)	(OLL OTATILITY)														
(3)															
(4)															
(5)															
(6)					_										
(7)															
(8)										-					
(9)															
(10)															
Total							<u>. ▶</u>	\$ 20,0	000,000						
Part		sistance Bene						_							
	Complete if th	e organization	answered "Ye	s" on	Form 990	0, Part IV, I	ine 27	<u>′.                                    </u>							
(a	) Name of interested persor	n (b) Relations	ship between inter	ested	(c) Amount	of assistance		(d) Type of a	ssistanc	e	(e)	) Purpo	se of a	ssistan	ce
		person a	and the organization	on											
(1)	(SEE STATEMENT)														
(2)															
(3)															
(4)															
(5)															
(6)															
(7)															
(8)															
(9)															
(10)															
(IU)															

Schedule L (Form 990) 2021 Page **2** 

Part IV	Business Transactions Involving Complete if the organization and	ng Interested Persons. swered "Yes" on Form 990	), Part IV, line 28a, 2	28b, or 28c.		
	(a) Name of interested person	(b) Relationship between interested person and the organization	<b>(c)</b> Amount of transaction	(d) Description of transaction		aring of zation's nues?
(4)					Yes	No
(1) (2)						
(3)						
(4)						
(5)						
(6) (7)						
(8)						
(9)						
(10)						
Part V	Supplemental Information.  Provide additional information for	or responses to questions	on Schedule L (see	instructions).		
			· · · · · · · · · · · · · · · · · · ·	,		
<b>-</b>			<b></b>			

Part II Loans to and/or From Interested Persons (continued)

(a)	(b)	(c)	(0	d)	(e)	(f)	(9	g)	(i	1)	<b>(</b> i	i)
Name of interested person	Relationship with organization	Purpose of loan		r from the ization	Original principal amount	Balance due	In de	fault?	Approved or com	l by board mittee?	Wri agree	
			То	From			Yes	No	Yes	No	Yes	No
(1) SYMPLACE REALTY	MARTHA	MORTGAGE ON SYMPHONY FACILITY	<b>✓</b>		23,250,000	20,000,000		<b>✓</b>	✓		<b>✓</b>	

Part III Grants and Assistance Benefiting Interested Persons (continued)

(a)	(b)	(c)	(d)	(e)
Name of interested person	Relationship between interested person and the organization	Amount of assistance	Type of assistance	Purpose of assistance
(1) BLAIR SCHOOL OF MUSIC	BOARD MEMBER LORENZO CANDELARIA IS THE DEAN OF BLAIR SCHOOL OF MUSIC	\$30,000		TO FURTHER THE YOUTH SYMPHONY PROGRAM

## **SCHEDULE O** (Form 990)

Department of Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the Organization
NASHVILLE SYMPHONY ASSOCIATION

Employer Identification Number 62-0550979

Return Reference - Identifier	Explanation
FORM 990, PART III, LINE 1 - ORGANIZATION'S MISSION	FINANCIALLY ROBUST, WORLD-CLASS ORCHESTRA FULLY SUPPORTED AND EMBRACED BY THE COMMUNITY IT SERVES. KEY TO ACHIEVING THIS VISION, THE NASHVILLE SYMPHONY WILL:  *BECOME THE LEADING ORCHESTRA FOR THE PERFORMANCE, RECORDING AND COMMISSIONING OF CONTEMPORARY AMERICAN MUSIC.  *TRANSFORM INTO AN EQUITABLE AND INCLUSIVE INSTITUTION THAT IS REPRESENTATIVE OF THE DIVERSE COMMUNITY IT SERVES.  *DELIVER VISIONARY ARTISTIC AND EDUCATIONAL PROGRAMMING THAT EXCITES THE PUBLIC, DRIVES INSTITUTIONAL GROWTH AND CONTRIBUTES TO THE GROWTH OF THE ART FORM.
FORM 990, PART III, LINE 4A - PROGRAM SERVICE DESCRIPTION	FOR SMALLER ENSEMBLES THAT ARE RARELY PLAYED AS PART OF TRADITIONAL ORCHESTRA CONCERTS, INCLUDING CHAMBER MUSIC FOR BRASS, WIND, AND STRING ENSEMBLES (COPLAND'S FANFARE FOR THE COMMON MAN, JOAN TOWER'S FANFARE FOR THE UNCOMMON WOMAN, AND DVORAK'S SERENADE FOR WINDS), EARLY CHAMBER ORCHESTRA WORKS THAT DO NOT CALL FOR FULL FORCES (SUCH AS SCHUBERT'S "UNFINISHED" SYMPHONY) AND OTHER HIDDEN GEMS. AS SAFETY RESTRICTIONS GRADUALLY LIFTED, THE ORCHESTRA WAS ABLE TO PROGRAM LARGER WORKS: IN JANUARY, 2022 THE FULL ORCHESTRA WAS REUNITED ONSTAGE FOR PERFORMANCES OF MOZART'S PIANO CONCERTO NO. 24 AND DVOAK'S EIGHTH SYMPHONY. THE ORCHESTRA CONTINUED ITS COMMITMENT TO COMMISSIONING, PERFORMING, AND RECORDING THE WORK OF CONTEMPORARY AMERICAN COMPOSERS, INCLUDING BRAD WARNAAR AND NASHVILLE'S OWN C.F. KIP WINGER. THE 14-PROGRAM CLASSICAL SERIES THE SEASON CULMINATED WITH A PERFORMANCE OF BEETHOVEN'S TRIUMPHANT NINTH SYMPHONY FEATURING THE NASHVILLE SYMPHONY CHORUS ALONG WITH THREE CONTEMPORARY WORKS: A NEWLY COMMISSIONED WORK BY NASHVILLE SYMPHONY VIOLIST CHRISTOPHER FARRELL, BRIO BY AUGUSTA READ THOMAS, AND PULSE BY NASHVILLE SYMPHONY COMPOSER LAB FELLOW BRIAN RAPHAEL NABORS.
	THE 2021/22 POPS SEASON INCLUDEDAPPEARANCES BYLESLIE ODOM, JR., STEWART COPELAND OF THE POLICEAND BEN FOLDS WITH PRINCIPAL POPS CONDUCTOR ENRICO LOPEZ-YANEZ. THE JAZZ SERIESWELCOMEDWYNTON MARSALIS'JAZZ AT LINCOLN CENTERORCHESTRA, PLUS A FIRST-EVER SCHERMERHORN APPEARANCE BY PAT METHENY. LIVE-TO-FILM SCREENINGS WITH THE SYMPHONY INCLUDED THE MUPPET CHRISTMAS CAROL, TOY STORY, BACK TO THE FUTURE, ANDSTAR WARS EPISODE VII: THE FORCE AWAKENS. OTHER SEASON HIGHLIGHTS INCLUDED A SPECIAL PERFORMANCE OF COPLAND'S BILLY THE KID AND STRAVINSKY'S THE FIREBIRD WITH THE NASHVILLE BALLET; LATIN FIRE LED BY LOPEZ-YANEZ AND FEATURING TRUMPETER JOSE SIBAJA AND SOPRANO MONICA ABREGO; A ONE-NIGHT APPEARANCE BY BALLETFOLKLORICO DE MEXICO; KOOL & THE GANG IN THEIR FIRST NASHVILLE APPEARANCE IN A DECADE; AND THE FINAL FANTASY VII REMAKE ORCHESTRA WORLD TOUR.

Return Reference - Identifier	Explanation
FORM 990, PART III, LINE 4B - PROGRAM SERVICE DESCRIPTION	STATEWIDE LEARNING OUTCOMES. COMING OUT OF THE PANDEMIC IN THE 2021/22 SEASON, THESE CONCERTS REACHED MORE THAN 5,400 STUDENTS OVER 5 CONCERTS (TYPICALLY THESE NUMBERS WOULD BE MORE THAN DOUBLED. PROGRAM HIGHLIGHTS INCLUDED "PETER & THE WOLF" IN PARTNERSHIP WITH WISHING CHAIR PUPPET COMPANY; "YOUR COMPOSITION, YOUR STORY" FEATURING AN ORIGINAL STUDENT MELODY PLAYED BY THE NASHVILLE SYMPHONY; AND, "WORDS & MUSIC" HIGHLIGHTING THE CONNECTION BETWEEN MUSIC AND POETRY. TEACHERS RECEIVED DOWNLOADABLE CURRICULUM WITH LESSON PLANS AND MUSIC.
	THE ACCELERANDO PROGRAM PREPARES GIFTED YOUNG STUDENTS OF DIVERSE ETHNIC BACKGROUNDS TO PURSUE MUSIC AT THE COLLEGIATE LEVEL AND BEYOND. TWENTY-TWO STUDENTS PARTICIPATED IN THE 2021/22 SEASON. THE SENIOR CLASS OF PARTICIPANTS WENT ON TO PURSUE MUSIC DEGREES AT THE UNIVERSITY OF LOUISVILLE, RICE UNIVERSITY, ITHACA COLLEGE, AND MTSU AND WERE AWARDED A TOTAL OF \$481,000 IN SCHOLARSHIPS.
	ENSEMBLES IN THE SCHOOLS SERVE LOCAL SCHOOLS WITH VISITS FROM NASHVILLE SYMPHONY ENSEMBLES, ALONG WITH LESSON PLANS AND OTHER RESOURCES TO ENRICH CLASSROOM LEARNING. IN A PANDEMIC RECOVERY MODE, THIS PROGRAM REACHED 582 STUDENTS AND 266 ADULTS OVER 16 PERFORMANCES (A TENTH OF ITS USUAL REACH).
	MASTERCLASSES, SECTIONALS AND LESSONS PROVIDE RESOURCES, INSTRUCTION AND PERFORMANCE COACHING FOR SMALL GROUPS OF STUDENTS THROUGHOUT MIDDLE TENNESSEE. 593 STUDENTS WERE ENGAGED OVER 55 SESSIONS (AGAIN, A FRACTION OF PREPANDEMIC NUMBERS).
	OPEN DRESS REHEARSALS OFFER A LOOK AT WHAT GOES ON BEHIND THE SCENES AT OURCLASSICAL SERIES CONCERTS BEFORE THE FIRST PUBLIC PERFORMANCE. 450 STUDENTS AND 64 ADULTS WITNESSED REHEARSALS WITH AND THE NASHVILLE SYMPHONY AND GUEST ARTISTS OTHERS AT THE SCHERMERHORN SYMPHONY CENTER. IN NOVEMBER, TWO FORMER ACCELERANDO STUDENTS PERFORMED MOVEMENTS FROM CONCERTOS AS PART OF A CLASSICAL SERIES CONCERT, AND DRESS REHEARSAL ATTENDEES HAD THE OPPORTUNITY TO WATCH THE CREATIVE PROCESS UNFOLD WITH PEERS ONSTAGE.
	IS IT A FIDDLE OR A VIOLIN?, OFFERED IN COLLABORATION WITH THE COUNTRY MUSIC HALL OF FAME, INVITED 373 STUDENTS AND 117 ADULTS OVER 14 SESSIONS TO EXPLORE THE COMMONALITIES AND THE DIFFERENCES BETWEEN COUNTRY AND CLASSICAL MUSIC.
	THE NASHVILLE SYMPHONY'S COMMUNITY CONCERTS SERIES BRINGS THE ORCHESTRA'S MUSIC TO NEIGHBORHOODS ACROSS THE REGION DURING THE SUMMER MONTHS, REACHING 6,000+COMMUNITY MEMBERS VIA FREE OUTDOOR CONCERTS.
	STRING RESIDENCY PROGRAM: IN ITS INAUGURAL YEAR, THE NASHVILLE SYMPHONY'S STRING RESIDENCY PROGRAM PARTNERED WITH ELEMENTARY, MIDDLE, AND HIGH SCHOOL STUDENTS IN FIVE SCHOOLS TO SUPPLEMENT AND EXPAND STRING INSTRUCTION AND HELP GROW STRING-INSTRUMENT EDUCATION IN METRO NASHVILLE PUBLIC SCHOOLS. SMALL GROUPS OF SYMPHONY MUSICIANS CHOSE A PARTNER SCHOOL AND BUILT RELATIONSHIPS WITH STUDENTS THROUGHOUT THE SCHOOL YEAR, MENTORING THEM AND SITTING SIDE-BY-SIDE IN REHEARSALS AND CONCERTS. 838 STUDENTS AND 12 NASHVILLE SYMPHONY MUSICIANS PARTICIPATED IN THE PILOT PROGRAM.
	CHAMBER MUSIC: THE NASHVILLE SYMPHONY OFFERED SIX MUSICIAN-CURATED, FREE CHAMBER MUSIC PERFORMANCES AT SCHERMERHORN SYMPHONY CENTER IN 2021/22. THE TOTAL AUDIENCE FOR THESE CONCERTS WAS 592 PEOPLE (IN A TYPICAL YEAR WE REACH AROUND 2,000 AUDIENCE MEMBERS).

Return Reference - Identifier	Explanation
FORM 990, PART VI, LINE 1A -	ARTICLE 4 (OF BYLAWS) EXECUTIVE COMMITTEE
DELEGATE BROAD AUTHORITY TO A COMMITTEE	4.1 DELEGATION OF POWER TO EXECUTIVE COMMITTEE.  (A) THE EXECUTIVE COMMITTEE SHALL MANAGE THE BUSINESS AND AFFAIRS OF THE ASSOCIATION EXCEPT AS OTHERWISE LIMITED BY THESE BYLAWS, THE CHARTER OR THE ACT. THE EXECUTIVE COMMITTEE MAY ADVISE THE BOARD ON ALL MATTERS AND SHALL REPORT TO THE BOARD ON ALL DECISIONS MADE OR ACTIONS TAKEN BY IT WHICH THE EXECUTIVE COMMITTEE OR THE CHAIR REASONABLY DETERMINE TO BE MAJOR DECISIONS OR ACTIONS. THE EXECUTIVE COMMITTEE SHALL BE ASSISTED BY SUCH ADMINISTRATIVE STAFF AS THE CHAIR OR THE PRESIDENT AND CEO MAY DETERMINE. EXCEPT AS OTHERWISE PROVIDED IN THIS ARTICLE, THE PROVISIONS OF ARTICLE 5 SHALL APPLY TO THE EXECUTIVE COMMITTEE.
	(B) THE EXECUTIVE COMMITTEE SHALL HAVE THE POWER AND AUTHORITY (I) TO APPOINT, NEGOTIATE AND APPROVE THE TERMS OF EMPLOYMENT OF, AND EVALUATE THE PERFORMANCE OF THE PRESIDENT AND CEO AND THE MUSIC DIRECTOR AND CONDUCTOR; (II) APPROVE AGREEMENTS WITH THE MUSICIANS' UNION (WITH ANY MEMBER WHO IS AN ORCHESTRA MEMBER BEING EXCLUDED, EXCEPT BY INVITATION OF THE CHAIR); (III) MONITOR COMPLIANCE WITH THE BUDGET; (IV) ESTABLISH AND IMPLEMENT OPERATING POLICIES AND PROCEDURES; (V) SUPERVISE THE OPERATIONS AND FUNCTIONS OF THE OTHER COMMITTEES AND RECEIVE REPORTS FROM THESE COMMITTEES ON REQUEST OR AS REQUIRED BY THESE BYLAWS; (VI) APPROVE THE CREATION OF COMMITTEES OF THE BOARD OTHER THAN THE COMMITTEES CREATED BY THESE BYLAWS AND THE APPOINTMENT OR REMOVAL OF MEMBERS OF ALL COMMITTEES AND (VII) APPROVE A SALE, LEASE OR PLEDGE OF LESS THAN ALL OR SUBSTANTIALLY ALL OF THE ASSETS OF THE ASSOCIATION. THE EXECUTIVE COMMITTEE SHALL HAVE NO POWER TO AMEND ANY RESOLUTION OF THE BOARD OR THE BUDGET. DURING DISCUSSIONS OF SALARY, ANY COLLECTIVE BARGAINING NEGOTIATIONS, OR OTHER MATTERS INVOLVING INDIVIDUAL EMPLOYEES, THE EXECUTIVE COMMITTEE MAY EXCLUDE ASSOCIATION EMPLOYEES.
	4.2 NUMBER, ELECTION AND TERM.  (A) THE EXECUTIVE COMMITTEE SHALL HAVE AT LEAST THIRTEEN (13) AND NO MORE THAN TWENTY-FOUR (24) MEMBERS, ALL OF WHOM SHALL BE DIRECTORS. THE EXECUTIVE COMMITTEE SHALL BE COMPRISED OF THE ELECTED OFFICERS OF THE ASSOCIATION; THE PRESIDENT AND CEO; THE REQUIRED ORCHESTRA MEMBER; THE CHAIRS OF THE ASSOCIATE BOARD, THE GOVERNING MEMBERS AND THE BOARD ADVISORY COUNCIL; THE CHAIR OF THE ANNUAL CAMPAIGN, THE CHAIR OF ANY CAPITAL CAMPAIGN UNDERWAY AND THE CHAIRS OF THE FOLLOWING COMMITTEES: ARTISTIC PLANNING AND COMMUNITY ENGAGEMENT, GOVERNANCE, STRATEGIC PLANNING, MARKETING, DEVELOPMENT, EXTERNAL AFFAIRS, EQUITY, DIVERSITY, INCLUSION AND BELONGING (EDIB) AND THE SCHERMERHORN SYMPHONY CENTER COMMITTEE. SUBJECT TO THE LIMIT ON TOTAL MEMBERS, OTHER DIRECTORS MAY BE NOMINATED BY THE GOVERNANCE COMMITTEE AND ELECTED BY THE BOARD. EACH MEMBER SHALL CONSENT TO SERVE PRIOR TO HIS OR HER NOMINATION BY THE GOVERNANCE COMMITTEE.
	(B) THE ELECTED MEMBERS OF THE COMMITTEE WILL BE ELECTED FOR MINIMUM TWO-YEAR TERMS, AND MEMBERS SHALL SERVE UNTIL THEIR SUCCESSORS ARE ELECTED OR APPOINTED AND QUALIFIED. THE TERMS FOR THE MEMBERS OF THE COMMITTEE SERVING BY VIRTUE OF SERVING AS CHAIR OF A COMMITTEE SHALL COINCIDE WITH THE TERM OF THE BOARD CHAIR.
	(C) THE MEMBERS SHALL SERVE AT THE PLEASURE OF THE EXECUTIVE COMMITTEE AND THE BOARD, AND THE EXECUTIVE COMMITTEE OR BOARD MAY REMOVE ANY ELECTED MEMBER AT ANY TIME, WITH OR WITHOUT CAUSE.
	4.3 MEETINGS. REGULAR MEETINGS OF THE EXECUTIVE COMMITTEE SHALL BE HELD EVERY OTHER MONTH UNLESS OTHERWISE DETERMINED BY THE CHAIR. SPECIAL MEETINGS MAY BE CALLED AT ANY TIME BY AN OFFICER OR ANY FIVE (5) MEMBERS OF THE EXECUTIVE COMMITTEE.
	4.4 TELEPHONIC MEETINGS. THE EXECUTIVE COMMITTEE MAY PERMIT ANY OF ITS MEMBERS TO PARTICIPATE IN ANY MEETING BY, OR CONDUCT THE MEETING THROUGH THE USE OF, ANY MEANS OF COMMUNICATION BY WHICH ALL MEMBERS PARTICIPATING MAY SIMULTANEOUSLY HEAR EACH OTHER DURING THE MEETING.
	4.5 QUORUM AND VOTING. AT ALL MEETINGS OF THE EXECUTIVE COMMITTEE, THE PRESENCE OF A MAJORITY OF THE VOTING MEMBERS SHALL CONSTITUTE A QUORUM. EACH MEMBER SHALL HAVE ONE VOTE ON ALL MATTERS PROPERLY COMING BEFORE THE MEETING. IF A QUORUM IS PRESENT WHEN A VOTE IS TAKEN, THE AFFIRMATIVE VOTE OF A MAJORITY OF MEMBERS PRESENT IS AN ACT OF THE COMMITTEE UNLESS THE ACT, THE CHARTER OR THESE BYLAWS REQUIRE THE VOTE OF A GREATER NUMBER.
FORM 990, PART VI, LINE 2 - FAMILY/BUSINESS RELATIONSHIPS AMONGST INTERESTED PERSONS	ORRIN HENRY INGRAM, III AND MARTHA R. INGRAM - FAMILY RELATIONSHIP
FORM 990, PART VI, LINE 11B - REVIEW OF FORM 990 BY GOVERNING BODY	THE FORM 990 IS PREPARED BY THE ORGANIZATION'S PUBLIC ACCOUNTING FIRM; A DRAFT IS REVIEWED BY THE CONTROLLER, THE CFO CONSULTANT, THE BOARD TREASURER, AND AUDIT COMMITTEE CHAIR. A FULL COPY OF THE 990, INCLUDING SUPPLEMENTAL SCHEDULES, IS PROVIDED TO THE FULL GOVERNING BODY AFTER FILING.

Return Reference - Identifier		E	xplanation		
FORM 990, PART VI, LINE 12C - CONFLICT OF INTEREST POLICY	2.8 CONFLICT OF INTEREST (A) THE PRESIDENT AND CE INTEREST POLICY FOR THE SHALL ADDRESS CONFLICT MEMBER, OR ADMINISTRAT	O SHALL BE RESP ASSOCIATION API OF INTEREST REL	ONSIBLE FOR MAII PROVED BY THE B LATED TO ANY DIR	ŃTAINING A WRITT OARD OF DIRECTO ECTOR, OFFICER, (	RS. THIS POLICY
	(B) GENERALLY SPEAKING, DIRECTOR OR ONE OF HIS OF FINANCIAL INTEREST THAT INDEPENDENCE OF JUDGM ASSOCIATION. WHEN ANY OF THE BOARD OF DIRECTORS ATTENTION OF THE BOARD PENDING, AS APPLICABLE. THE ATTENTION OF THE BOARD NOT DELIBERATE OR VOTE DISCLOSING A CONFLICT OF QUORUM AT A MEETING OF	OR HER FAMILY ME COMPROMISES OF ENT IN EXERCISING CONFLICT OF INTER OR ANY COMMITT OF DIRECTORS OF ANY OTHER BOAR WALL OR COMMITT ON THE MATTER; F INTEREST MAY E	EMBERS HAS A DIF R COULD COMPRO G HIS OR HER RES REST RELATES TO FEE, THE INTERES R THE COMMITTEE D OR COMMITTEE EE, AS APPLICABL PROVIDED, HOWE' BE COUNTED IN DE	RECT OR INDIRECT MISE THE DIRECTO PONSIBILITIES TO A MATTER REQUIF TED PERSON SHALE BEFORE WHICH T MEMBER MAY CALE E. THE INTERESTE VER, THAT ANY DIF TERMINING THE PI	PERSONAL OR DR'S THE RING ACTION BY IL CALL IT TO THE HE MATTER IS L THE MATTER TO D PERSON SHALL RECTOR RESENCE OF A
	(C) UNLESS REQUESTED TO SHALL RETIRE FROM THE R IS MEETING, AND SHALL NO THE MATTER UNDER CONSI BOARD OR COMMITTEE, AS	OOM IN WHICH TH T PARTICIPATE IN IDERATION. HOWE	E BOARD OF DIRE THE FINAL DELIBE VER, THE INTERES	CTORS OR EXECU FRATION OR DECIS STED PERSON SHA	TIVE COMMITTEE ION REGARDING LL PROVIDE THE
	(D) THE MINUTES OF THE M REFLECT THAT THE CONFLI NOT PARTICIPATE IN THE FI FOR APPROVING THE ACTION	ICT OF INTEREST VINAL DISCUSSION	WAS DISCLOSED, 1	THAT THÉ INTERES	TED PÉRSON DID
FORM 990, PART VI, LINE 15A - PROCESS TO ESTABLISH COMPENSATION OF TOP MANAGEMENT OFFICIAL	TYPICALLY, THE ORGANIZA' NATIONAL ORGANIZATIONS REASONABLE COMPENSATI FOR THE COMPENSATION C COMPLETED DURING JULY	OF SIMILAR SIZE A ION DATA FOR OFF COMMITTEE (EXEC	AND MAKEUP TO A FICERS AND KEY E	CCUMULATE FÁIR MPLOYEES ON AN	AND ANNUAL BASIS
FORM 990, PART VI, LINE 15B - PROCESS TO ESTABLISH COMPENSATION OF OTHER OFFICERS OR KEY EMPLOYEES	ALL OFFICERS AND KEY EM FOLLOWS: MUSIC DIRECTO PROCESS OCCURS ANNUALLY, PER THE FISCAL	R, PRESIDENT & C	EO, CFO, COO, AN	D CONCERTMASTE	R. THIS
FORM 990, PART VI, LINE 18 - HOW FORMS ARE MADE AVAILABLE TO THE PUBLIC	THE FORM 990 IS AVAILABLE THE FORM 990, FORM 990-T REQUEST.				FION UPON
FORM 990, PART VI, LINE 19 - REQUIRED DOCUMENTS AVAILABLE TO THE PUBLIC	GOVERNING DOCUMENTS A DISCLOSURES PURSUANT I AVAILABLE TO THE PUBLIC ANNUAL FINANCIAL AUDIT 8	TO INTERNAL REVE AT THIS TIME. THE	ENUE CODE (IRC) S NASHVILLE SYMP	SECTION 6104 AND HONY DOES, HOW	ARE NOT
FORM 990, PART VII, SECTION A - COMPENSATION OF DIRECTORS	SIX BOARD MEMBERS SERV ORCHESTRA DURING FY22 THE ORCHESTRA. NONE OF ROLES AS BOARD MEMBER	AND RECEIVED CO	MPENSATION IN T PENSATION AT PA	HEIR CAPACITY AS RT VII, SECTION A I	MUSICIANS OF
	GERALD GREER JOEL REIST CHRISTOPHER FARRELL MICHELLE COLLINS LAURA ROSS STEVEN BROWN				
FORM 990, PART IX, LINE 11G - OTHER FEES FOR SERVICES	(a) Description	<b>(b)</b> Total Expenses	(c) Program Service Expenses	(d) Management and General Expenses	(e) Fundraising Expenses
	CONTRACT SERVICES	487,102	487,102		
	TELEMARKETING	20,827	20,827		
	SERVICE FEES	216,476	216,476		
	MARKETING FEES CONSULTING &	15,298 204,826	15,298	204,826	
	OTHER PROFESSIONAL	504,150			504,150
	FEES GUEST ARTIST FEES	2,909,275	2,909,275		
	LICENSING FEES	107,186	107,186		
	Total	4,465,140	3,756,164	204,826	504,150

Return Reference - Identifier	Explanation								
FORM 990, PART XI, LINE 9 - OTHER CHANGES IN NET ASSETS OR FUND BALANCES	(a) Description	(b) Amount							
	UNCOLLECTIBLE PLEDGES	- 84,881							

## **SCHEDULE R** (Form 990)

Part I

**Related Organizations and Unrelated Partnerships** 

OMB No. 1545-0047

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990.

Open to Public Inspection

(f)

Direct controlling

entity

Department of the Treasury Internal Revenue Service

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization **Employer identification number** NASHVILLE SYMPHONY ASSOCIATION 62-0550979 Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(b)

Primary activity

art IV, line 34, bed	ause it had
tus Direct controlling entity	g Section 512(b)(13) controlled entity?
	Yes No
t	art IV, line 34, bectus (f) Direct controlling entity

(a)

Name, address, and EIN (if applicable) of disregarded entity

Cat. No. 50135Y

(c)

Legal domicile (state

or foreign country)

(d)

Total income

(e)

End-of-year assets

Page 2

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under	(f) Share of total income	(g) Share of end-of- year assets		h) ortionate tions?	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man	i) eral or aging ner?	(k) Percentage ownership
		country)		sections 512-514)			Yes	No		Yes	No	
(2)												
(3)												
(4)												
(5)												
(6)												
(7)												

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	Section 5 contr ent	i) 512(b)(13) rolled ity?
								Yes	No
(1) (SEE STATEMENT)									
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									

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Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note	c Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.	'	Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II–IV?			
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a		~
b	Gift, grant, or capital contribution to related organization(s)	1b		~
С	Gift, grant, or capital contribution from related organization(s)	1c		~
d	Loans or loan guarantees to or for related organization(s)	1d		~
е	Loans or loan guarantees by related organization(s)	1e		~
f	Dividends from related organization(s)	1f		~
g	Sale of assets to related organization(s)	1g		~
h	Purchase of assets from related organization(s)	1h		~
i	Exchange of assets with related organization(s)	1i		~
j	Lease of facilities, equipment, or other assets to related organization(s)	1j		~
k	Lease of facilities, equipment, or other assets from related organization(s)	1k		~
- 1	Performance of services or membership or fundraising solicitations for related organization(s)	1I		~
m	Performance of services or membership or fundraising solicitations by related organization(s)	lm		~
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		~
0	Sharing of paid employees with related organization(s)	10		~
р	Reimbursement paid to related organization(s) for expenses	1p		~
q	Reimbursement paid by related organization(s) for expenses	1q		~
r		1r		<b>/</b>
s		1s	<b>'</b>	
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction	thres	shold	s.
	(a) (b) (c) (d)			
	Name of related organization  Transaction  type (a-s)  Method of determining ar	mount	involv	ed
	SHVILLE SYMPHONY ENDOWMENT TRUST S 407,264 CASH			
(1)				
(2)				
(3)				
(4)				
<i>-</i> ->				
(5)				
(0)				
(6)	Schodulo P./I	<b>-</b>	000,	0001

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# Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

	(a) Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	gal domicile Predominant A te or foreign income (related, country) unrelated, excluded	avaani-atiana?		<b>(f)</b> Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(j) General or managing partner?		(k) Percentage ownership
				sections 512—514)	Yes	No			Yes	No	Yes	No	
(1)													
(2)													
(3)													
(4)													
(5)													
(6)													
(7)													
(8)													
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Part IV Identification of Related Organizations Taxable as a Corporation or Trust (continued)

(a) Name, address and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C-corp, S-corp or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Se 512(b contr enti	o)(13) olled
								Yes	No
(1) NASHVILLE SYMPHONY ENDOWMENT TRUST (62- 0550979) CUMBERLAND TRUST, 40 BURTON HILLS BLVD, STE 300, NASHVILLE, TN 37215	INVESTMENTS		NASHVILLE SYMPHONY ASSOCIATION		N/A	N/A	N/A	✓	